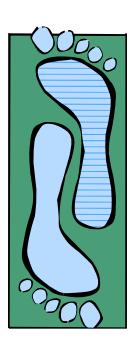
Podiatry Resident's Manual

Podiatric Medicine and Surgery Residency – Reconstructive Rearfoot and Ankle Surgery Charlie Norwood Veterans Affairs Medical Center Augusta, Georgia



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Mission

The Charlie Norwood Veterans Affairs Medical Center (CNVAMC) Podiatric Medicine and Surgery Residency – Reconstructive Rearfoot and Ankle (PMSR/RRA) program pursues the development of compassionate, highly effective podiatric physicians through a structured learning experience in patient management, with training in the diagnosis and care of podiatric pathology.

Hippocratic Oath: Modern Version

Dr. Louis Lasagna, Academic Dean of the School of Medicine at Tufts University, revised the traditional Hippocratic Oath in 1964, and his modern version is used in many medical schools today:

I swear to fulfill, to the best of my ability and judgment, this covenant:

I will respect the hard-won scientific gains of those physicians in whose steps I walk, and gladly share such knowledge as is mine with those who are to follow.

I will apply, for the benefit of the sick, all measures [that] are required, avoiding those twin traps of overtreatment and therapeutic nihilism.

I will remember that there is art to medicine as well as science, and that warmth, sympathy, and understanding may outweigh the surgeon's knife or the chemist's drug. I will not be ashamed to say, "I know not," nor will I fail to call in my colleagues when the skills of another are needed for a patient's recovery.

I will respect the privacy of my patients, for their problems are not disclosed to me that the world may know. Most especially must I tread with care in matters of life and death. If it is given me to save a life, all thanks. But it may also be within my power to take a life; this awesome responsibility must be faced with great humbleness and awareness of my own frailty. Above all, I must not play at God.

I will remember that I do not treat a fever chart, a cancerous growth, but a sick human being, whose illness may affect the person's family and economic stability. My responsibility includes these related problems, if I am to care adequately for the sick. I will prevent disease whenever I can, for prevention is preferable to cure.

I will remember that I remain a member of society, with special obligations to all my

fellow human beings, those sound of mind and body as well as the infirm.

If I do not violate this oath, may I enjoy life and art, respected while I live and remembered with affection thereafter. May I always act so as to preserve the finest traditions of my calling and may I long experience the joy of healing those who seek my help.

The Podiatry Resident's Manual

A hard copy of the Podiatry Resident's Manual is kept in the Residents Room (4C153) in C Wing of the Fourth Floor of Building 801, the main building of the CNVAMC Downtown Division, 950 15th Street, Augusta, GA, 30904.

A soft copy of the Podiatry Resident's Manual is kept in the <u>Podiatry S: drive</u>, ¹ accessible once you have completed your onboarding and received your Personal Identity Verification (PIV) card.

The folder in the S: drive also includes the following materials:

- Wellstar MCG Health Medical Center Paperwork
- Travel Card
- Residency Rotation Assessments

Folders

- CPME 320, "Standards and Requirements for Approval of Podiatric Medicine and Surgery Residencies" (October 2022, eff. July 2023)
- CPME 320, "Standards and Requirements for Approval of Podiatric Medicine and Surgery Residencies" (Updated to reflect new logging definitions as approved by CPME in April 2022)
- CPME 330, "Procedures for Approval of Podiatric Medicine and Surgery Residencies" (October 2022, eff. July 2023)
- CPME Proper Logging Guide (July 2023)
- CPME Proper Logging of Wound Care Cases (June 2024)
- CPME/ABFAS/ABPM Proper Logging of Podiatric Medical/Surgical Residency Experiences (July 2023) [Webinar slides]

CPME is the approving authority for podiatric medical and surgical residency programs, and the Charlie Norwood PMSR/RRA program is established and governed accordingly, subject to regular on-site evaluation by CPME. CPME standards and guidance are an integral part of the PMSR/RRA program.

- Secretary of Veterans Affairs Memo, "Equal Employment Opportunity; Inclusion, Diversity, Equity and Access; No FEAR; and Whistleblower Rights and Protection Policy Statement" (July 28, 2023)
- VHA Directive 1122, "Podiatric Medicine and Surgical Services" (February 2018)
- VHA Directive 1400.01, "Supervision of Physician, Dental, Optometry, Chiropractic, and Podiatry Residents" (November 2019)
- VHA Directive 1410, "Prevention of Amputation in Veterans Everywhere Program" (June 2022)
- VHA Handbook 1400.04(1), "Supervision of Associated Health Trainees" (June 2024)
- VHA Handbook 1400.08(1), "Education of Associated Health Professions" (June 2024)

¹ S:\VHAAUGPODIATRY\Resident Manual\RESIDENT MANUAL AND ASSESSMENTS

- OCHCO Worklife and Benefits Service (058) Flyer Update to Retirement and Benefit Eligibility Table for Students and Trainees, including the VHA Office of Academic Affiliation (OAA) Health Professions Trainees" (August 2023)
- VA Handbook 5021/15, "Employees/Management Relations," Part I, Appendix A. Title 5

 Table of Examples of Offenses and Penalties. §2. Range of Penalties for Stated
 Offenses.
- National Podiatry Program Office Guidance on the use of Podiatry tools Re: Rotary tools and Burrs (May 2024)
- DM 1100.509, "Supervision of Physician, Dental, Optometry, Chiropractic, and Podiatry Residents" (December 2021)
- MCP Memorandum No. 112-18-07, "Documentation and Completion of Health Records" (October 2018)
- Podiatry Medical and Surgical Service Graduate and Post-Graduate Education and Training (August 2022)
- Anesthesiology Section Standard Operating Procedure Pre-anesthesia Patient Evaluation (March 2023)
- CPRS Training View Alert/Notification Options Update

The Charlie Norwood VA Podiatry Clinic

The CNVAMC Podiatry Clinic is part of the Surgery Service Line, and provides podiatric medicine and surgery services to Veterans throughout the Central Savannah River Area (CSRA) and beyond. Residents will complete a three-year program consisting of podiatric medicine and surgery practice at the CNVAMC's Downtown Division, as well as rotations with other clinics in the Surgery Service and with other podiatric practices in the area. Residents will be overseen by Attending Podiatrists and Attending Physicians at all times; many of these practitioners hold concurrent appointments with Wellstar MCG Health Medical Center.

The Chief of Surgery is the Service Line Executive (SLE) responsible for the Podiatry Clinic. For purposes of clinic appointment structure and schedule management, the Administrative Officer (AO) acts as the Chief of Surgery's delegate, and can approve or recommend approval for most requests on the Chief's behalf. Accounts and permissions for the Podiatry Clinic are managed by the service's Automatic Data Processing Application Coordinator (ADPAC). General administrative support to the clinic is provided by the Podiatry Coordinator, who is the clinic's Primary Timekeeper. In the event the ADPAC or Podiatry Coordinator are not available, the service's Program Support Assistants (PSAs) can assist.

The Chief of Podiatry is responsible for the Podiatry Clinic and supervises both Attending and Resident Podiatrists providing outpatient and inpatient medical and surgical care. The Residency Director is responsible for education and training in accordance with CPME 320, and manages Resident Podiatrists' rotations in other services and participation in offsite surgeries at Affiliated Institutions. Attending Podiatrists have immediate oversight of Resident Podiatrists providing care under their direction. The Health Technician provides outpatient nail care in the Prevention of Amputation in Veterans Everywhere (PAVE) clinic, typically working in parallel with clinical staff rather than in conjunction. Nursing staff do not belong to the Podiatry Clinic per se, but assist providers in rooming patients and in performing outpatient procedures, and will work in conjunction with residents to move patients to and from their scheduled appointments.

Surgery Service Position	Staff Member
Chief	Colville Ferdinand, MD, FACS
Administrative Officer	Andria Robinson
Program Assistant (Automatic Data Processing Application Coordinator)	Georgia Bryant
Program Assistant (Podiatry Coordinator)	Julius Sykes
Due and Comment Assistant	Bryant Murray
Program Support Assistant	Tonya Rollins

Podiatry Section Position	Staff Member
Chief	Charles Kean, DPM, D.ABFAS
Residency Director	George Sich III, DPM, FACFAS
Attending	Terria Madison, DPM, ABPM
	Francis Castillo, DPM, ABPM
Charge Nurse	Lisa Perdue, RN
Health Technician	Cynthia Hobbs, LPN
Program Assistant (Podiatry Coordinator)	Julius Sykes

Resident Benefits

Podiatry residents are Health Professions Trainees (HPTs) appointed to full-time employment with the VA (not to exceed 1-year, requiring Tier 1 investigation) under Title 38 of the United States Code, and are protected from liability under 28 U.S.C. §2679. They are eligible for Federal Employee Health Benefits (FEHB). FEHB is the only additional benefit full-time HPTs are authorized; there is no allowance for meals, housing, or uniforms. This period of employment does not count toward retirement benefits if the resident subsequently accepts a permanent federal position.

Residents accrue leave based on their Service Computation Date (SCD), and initially accrue 13 days of Annual Leave per year. Guidance on the use of leave is found in the Rules and Regulations for the Conduct of the Resident section of this manual, addressing Sick Leave, Annual Leave, and Holiday Leave.

Residents are protected from personal liability while participating in training at a VA healthcare facility under the Federal Employees Liability Reform and Tort Compensation Act (28 U.S.C. 2679 (b)-(d)).

Federal Insurance Contribution Act (FICA) payroll taxes are automatically withheld. Residents are not eligible to contribute to the Federal Employee Retirement System (FERS), Civil Service Retirement System (CSRS), or Thrift Savings Plan (TSP), per 5. U.S.C. chapters 83 and 84 and 5 U.S.C. 5351.

As of Academic Year 2025-2026, the allocation per detail per trainee is as follows:

PGY 1	\$26.58 hourly
Basic Pay per Assigned Hours	\$55,974 (2024-2025 data)
Employer Share FICA	\$4,229 (2023-2024 data)
Employer Share Benefits	\$4,661 (2023-2024 data)
Total	\$64,166

PGY 2	\$27.71 hourly
Basic Pay per Assigned Hours	\$58,369 (2024-2025 data)
Employer Share FICA	\$4,410 (2023-2024 data)
Employer Share Benefits	\$4,665 (2023-2024 data)
Total	\$66,717

PGY 3	\$28.94 hourly
Basic Pay per Assigned Hours	\$60,959 (2024-2025 data)
Employer Share FICA	\$4,605 (2023-2024 data)
Employer Share Benefits	\$4,670 (2023-2024 data)
Total	\$69,475

The employee <u>dashboard</u>² contains links to VATAS, TMS, myPay, eOPF, and other useful systems.

MyPay³ is the Defense Finance and Accounting Service (DFAS) online interface that allows employees to view their Leave and Earnings Statement (LES) and manage certain aspects of their pay. For detailed guidance on how to use myPay to detect errors in pay, leave, or benefits, please refer to the Veterans Health Administration's Office of Academic Affiliations "Information Sheet for Paid Health Professions Trainees (HPTs): How to review pay, leave, and benefit amounts in myPay" in the Podiatry S: drive.⁴

² https://hris.va.gov/portal/

³ https://mypay.dfas.mil/#/

⁴ S:\VHAAUGPODIATRY\Resident Manual\RESIDENT MANUAL AND ASSESSMENTS

Resident Wellbeing

Resident wellbeing is a priority for the CNVAMC.

Employees may take time to attend medical, mental health, and dental appointments, even if the only time available is during work hours. If scheduling appointments during the work day is unavoidable, we ask that the appointments be scheduled (if possible) at the beginning or the end of the work day to minimize disruption to clinical care and training. In any case, residents will notify the Program Director and Chief of Podiatry of upcoming appointments in writing (preferably email) and will post the appointment date and time in a note on the Podiatry community calendar in Conference Room 4C145. The location and type of appointment do not need to be shared on the calendar note.

CNVAMC offers employees health insurance plans that provide access to confidential and affordable mental health care, including both ongoing and acute mental health issues. If urgent care is required, employees may report to Employee Health (2B) or the Emergency Department to be treated as needed.

To support physical and mental wellbeing—especially while on call—residents have 24-hour access to a resident room (1D257A) in the Surgery Clinic on the First Floor. This room is available for breaks at any time and any day, and is stocked daily with food and snacks.

The VA provides education and resources that support residents in identifying in themselves or others the risk factors for developing or demonstrating symptoms of fatigue, burnout, depression, or substance abuse, or displaying signs of self-harm, suicidal ideation, or potential for violence. The National Podiatry Program website includes links providing information on VHA Priorities like Whistleblower Protection, High Reliability Organization, Whole Health Resources, and Reducing Employee Burnout: REBOOT.

Part of the VA's annual training requirements is VHA Mandatory Training for Trainees, a course that discusses working and managing work in the VA system, including identification of general signs and symptoms of abuse and management of potentially violent or disruptive behavior. The more you learn and know, the better your experience of working in the VA system will be.

Employee Assistance Plan (EAP)

The EAP is a voluntary, work-based program that provides cost-free and confidential assessment, short-term counseling, referral, and follow-up services to employees who have personal or work-related problems that may affect attendance, or work performance, conduct such as substance abuse, biopsychosocial problems, or life stresses. Residents interested in EAP resources may call (800) 222-0364 or consult the <u>Federal Occupational Health (FOH) website</u> for more details. The local point of contact is Kizzy L. Keith (<u>kizzy.keith@va.gov</u>), at (706) 733-0188, ext. 26918.

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 $^{^{5}\ \}underline{https://vaww.specialtycare.va.gov/programs/podiatry.asp}$

⁶ https://www.foh4you.com

Faculty

Charlie Norwood VA Medical Center

Chief of Podiatry

Charles Kean, DPM, D. ABFAS

Residency Director

George Sich III, DPM, FACFAS

Attending Podiatrists

Terria Madison, DPM, ABPM

Francis Castillo, DPM, ABPM (2023 Alumnus)

William Jennings Bryan Dorn VA Medical Center

Chief of Podiatry

Ashley Nettles, DPM (2016 Alumna)

Attending Podiatrists

Brandon Brooks, DPM (2019 Alumnus)

Mark Messana, DPM

Tejal Messana, DPM

Pedro Abrantes, DPM

Upperline Health Augusta (prev. Augusta Foot & Ankle)

Podiatrist/Foot and Ankle Specialist

Mickey D. Stapp, DPM, FACFAS

Faculty Member, The Podiatry Institute

Christopher D. Anna, DPM, ABPM, ACFAOM

Brian N. Bennett, DPM, FACFAS, ACWS

Trevor S. Payne, DPM, FACFAS

Lisa Thatcher, DPM

Daniel Henry, DPM

26 Foot and Ankle

Podiatric Surgeon

Christopher Menke, DPM, FACFAS

Faculty Member, The Podiatry Institute

Mentor, Emory Podiatric Medicine and Surgery Residency

Rotations and Contacts

Charlie Norwood VA Medical Center (Downtown Division) 950 15th Street, Augusta, GA 30904, (706) 733-0188

Anesthesiology Chief Dr. Andrew Forgay (andrew.forgay@va.gov) Location 3D143, ext. 32733 Point of Contact Dr. James Heyman (henry.heyman@va.gov) Drs. Drinkwater, Eichel, Heyman, Knight, Leahy, Sayre, Smith CRNAs Brown, Dr. Budinich, Delaney, Dominici, Fedele, Dr. Fortner, Plair, Dr. Ray (Chief), Sprague Dermatology Chief Dr. Adeline Johnson (adeline.johnson@va.gov) Location 4C113, ext. 33746 Staff Dr. Greenwood Emergency Department Chief Dr. Kristopher Davis (kristopher.davis@va.gov) Location 1D, ext. 33275 Staff Dr. Erin Payne (Academic Site Director) Imaging		
Location 3D143, ext. 32733 Point of Contact Dr. James Heyman (henry.heyman@va.gov) Drs. Drinkwater, Eichel, Heyman, Knight, Leahy, Sayre, Smith CRNAs Brown, Dr. Budinich, Delaney, Dominici, Fedele, Dr. Fortner, Plair, Dr. Ray (Chief), Sprague Dermatology Chief Dr. Adeline Johnson (adeline.johnson@va.gov) Location 4C113, ext. 33746 Staff Dr. Greenwood Emergency Department Chief Dr. Kristopher Davis (kristopher.davis@va.gov) Location 1D, ext. 33275 Staff Dr. Erin Payne (Academic Site Director) Imaging		
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Staff Dr. Erin Payne (Academic Site Director) Imaging		
Imaging		
~1. 0		
Chief Dr. Timothy Mattison (<u>timothy.mattison@va.gov</u>)		
Location 2D, ext. 32903		
Point of Contact Denika Brown (denika.brown@va.gov)		
Staff Dr. John		
Infectious Diseases		
Chief Dr. Peter Skidmore (<u>peter.skidmore@va.gov</u>)		
Location 4D153, ext. 32197		
Point of Contact Dr. Stephanie Baer (<u>stephanie.baer@va.gov</u>)		
Staff Dr. Morris		
Medicine		
Chief Dr. Lauren Post (<u>lauren.post@va.gov</u>)		
Inpatient Chief Dr. Sonia Camphor (sonia.camphor@va.gov)		
AU IM Site Director Dr. Joseph Morris (joseph.morris2@va.gov)		
Location 2D, ext. 32135		
Gold Team Dr. Tyson, Dr. Ujjin		
Blue Team Dr. Lall, Dr. Tabi		
Yellow Team Chief Residents Dr. Gotshall, Dr. Prasatik		
Other Staff Drs. Collier, Desai, Saleem		
Orthopedics		
Chief Dr. Terry Mueller (terry.mueller1@va.gov)		
Location 1D, 4A106 (office), ext. 32810		
Staff Dr. Bozorgnia, PA Brown, PA Kim, PA Lane		
Pain Medicine		
Chief Dr. Marshall Bedder (<u>marshall.bedder@va.gov</u>)		

Location	1D287, ext. 33162		
	Drs. Shell (Addiction), Xu (Pain), Higdon (Pharmacology), Teuton		
Staff	(Pharmacology), Cundey (Physical Therapy), NP Marshall, NP Parker,		
	NP Tuttle		
	Plastic Surgery		
Chief	Dr. Robert Dinsmore (<u>robert.dinsmore@va.gov</u>)		
Location	4A112 (office), ext. 32588		
Staff	Dr. Collins, PA Doster, PA Kennaday, PA Mayo		
Rheumatology			
Chief	Dr. Hossam El Zawawy (<u>hossam.elzawawy@va.gov</u>)		
Location	4D153, ext. 33555		
Point of Contact	Dr. Brian Le (brian.le@va.gov)		
Staff	Drs. Le, Oliver, Schiopu		
Vascular Surgery			
Chief			
Location	4C133A (office), ext. 32041		
Staff	Dr. Agarwal, NP Canty, NP Casella		

Wellstar MCG Health Medical Center 1120 15th Street, Augusta GA 30912

Orthopaedic Surgery		
Chief	Dr. Monte Hunter (Sports) (<u>mohunter@augusta.edu</u>)	
Location	BA-3300, (706) 721-1633	
Point of Contact	Shannon Williford (swillifo@augusta.edu)	
Staff	Drs. Bryan (Pediatrics), Cearley (Pediatrics), Homlar (Orthopaedic	
	Oncology), Johnson (Orthopaedic Trauma), Sich (Podiatry), Szabo	
	(Podiatry), Willson (Sports)	
Rheumatology		
Chief	Dr. Laura Carbone (<u>lcarbone@augusta.edu</u>)	
Location	(706) 721-2981	
Point of Contact	Piper Zdrodowski, Admin Assistant (pzdrodowski@augusta.edu)	
Staff	Drs. Javaid, Rolle, Shi	
WMCG Help Desk		
Contact	(470) 956-6000	

Private Practice

Upperline Health Augusta Foot & Ankle		
Principal	Dr. Trevor Payne	
Location	1416 Wainbrook Drive, Augusta, GA 30909, (706) 312-3668	
Staff	Drs. Anna, Bennett, Thatcher, Henry, Mickey Stapp	

Wellstar MCG Health		
Principal	Dr. George Sich	
Location	1) 901 Magnolia Drive, Aiken, SC 29803, (803) 648-6977	

2) Wellstar/MCG Medical Office Building Orthopedic Clinic, 1447
Harper Street, Augusta, GA, 30913

Bako Diagnostics		
Principal Dr. Brad Bakotic		
Location, Extension 6240 Shiloh Road, Alpharetta, GA 30005, (855) 422-5628		
Point of Contact	Teri Bruce, Senior Supply Chain Manager (tbruce@bakodx.com)	

Training Schedule

Over the course of their 36-month residency, Podiatry residents complete a series of rotations with various medical subspecialties, according to a structured plan. In the following tables, rotations are four-week blocks unless specifically labeled otherwise. Rotations with a private practice affiliate are colored grey, and rotations with Wellstar MCG are colored blue.

Month	Rotation	Resident Year
July	Orientation/Podiatry	1
August	Podiatry	1
September	Orthopedics VA	1
October	Podiatry	1
November	Internal Medicine	1
December	Emergency Department	1
January	Podiatry	1
February	Podiatry	1
Manul	Anesthesiology	1
March	Pain Medicine (2 weeks)	1
A	Imaging (2 weeks)	1
April	Podiatry (2 weeks)	1
May	Podiatry	1
June	Podiatry	1
July	Augusta Foot & Ankle	2
August	Orthopaedics (Pediatric) MCG	2
September	Podiatry	2
October	Infectious Diseases	2
November	Podiatry	2
December	Podiatry	2
January	Podiatry	2
February	Orthopaedics (Trauma) MCG	2
March	Podiatry	2
A:1	General Surgery (2 weeks)	2
April	Vascular Surgery (2 weeks)	2
May	Podiatry	2
June	Podiatry	2

July	Podiatry	3
August	Podiatry	3
September	Rheumatology	3
October	Podiatry	3
November	Podiatry	3
December	Podiatry	3
I	Behavioral Science (2 weeks)	3
January	Elective (2 weeks)	3
February	Podiatry	3
March	Podiatry	3
April	Podiatry (2 weeks)	3
April	Podiatry (2 weeks)	3
May	Plastic Surgery (2 weeks)	3
May	Dermatology (2 weeks)	3
Juno	Elective (2 weeks)	2
June	Podiatry/Outprocess (2 weeks)	3

PGY-2 and PGY-3 Residents alternate Friday surgeries with Dr. Payne's Upperline Health (prev. Augusta Foot & Ankle) practice according to their availability.

Rotation Schedules

MONTHS	PGY-1	PGY-2	PGY-3
JULY	Podiatric Medicine & Surgery	Private practice - Stapp (4)	Podiatric Medicine & Surgery
AUGUST	Podiatric Medicine & Surgery	AU Orthopedics - Pediatrics (4)	Podiatric Medicine & Surgery
SEPTEMBER	VA Orthopedics (4)	Podiatric Medicine & Surgery	Rheumatology (4)
OCTOBER	Podiatric Medicine & Surgery	Infectious Diseases (4)	Podiatric Medicine & Surgery
NOVEMBER	Internal Medicine (4)	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery
DECEMBER	ER (4)	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery
JANUARY	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery	Behavioral Science (2) / Elective (2)
FEBRUARY	Podiatric Medicine & Surgery	AU Orthopedics - Trauma (4)	Podiatric Medicine & Surgery
MARCH	Anesthesiology (2) / Pain Management (2)	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery
APRIL	Medical Imaging (2) / PM&S (2)	General Surgery (2) / Vascular (2)	PM&S (2) / AU Pod - Szabo/Sich (2)
MAY	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery	Plastics (2) / Dermatology (2)
JUNE	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery	Free Elective / PM&S / Out Process
	PM&S = Podiatric Medicine & Surgery		

This rotation schedule's future alignment with CPME 320/330:

FUTURE ALIC	GNMENT WITH CPME 320/330				* Required by CPME	Weeks required	Weeks scheduled
				X	* Anesthesiology	2	2
MONTHS	PGY-1	PGY-2	PGY-3	X	* Behavioral Sciences	2	2
JULY	Podiatric Medicine & Surgery	Private practice - Stapp (4)	Podiatric Medicine & Surgery	Х	* Emergency Medicine	4	4
AUGUST	Podiatric Medicine & Surgery	AU Orthopedics - Pediatrics (4)	Podiatric Medicine & Surgery	Х	* Medical Imaging	2	2
SEPTEMBER	VA Orthopedics (4)	Podiatric Medicine & Surgery	Rheumatology (4)		* Medical Subspecialities	12	18
OCTOBER	Podiatric Medicine & Surgery	Infectious Diseases (4)	Podiatric Medicine & Surgery	X	* Internal Medicine / FP	4	4
NOVEMBER	Internal Medicine (4)	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery	X	* Infectious Diseases	2	4
DECEMBER	ER (4)	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery		Burn Unit	2	
JANUARY	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery	Behavioral Science (2) / Elective (2)	X	Dermatology	2	2
FEBRUARY	Podiatric Medicine & Surgery	AU Orthopedics - Trauma (4)	Podiatric Medicine & Surgery		Endocrinology	2	
MARCH	Anesthesiology (2) / Pain Management (2)	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery		Geriatrics	2	
APRIL	Medical Imaging (2) / PM&S (2)	General Surgery (2) / Vascular (2)	PM&S (2) / AU Pod - Szabo/Sich (2)		Intensive / Critical Care	2	
MAY	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery	Plastics (2) / Dermatology (2)		Neurology	2	
JUNE	Podiatric Medicine & Surgery	Podiatric Medicine & Surgery	Free Elective / PM&S / Out Process	Х	Pain Management	2	2
				Х	(AU) Pediatrics	2	4
	PM&S = Podiatric Medicine & Surgery				Physical Medicine & Rehab	2	
				X	Rheumatology	2	4
					Wound Care	2	
					Vascular Medicine	2	
					* Surgical Subspecialities	8	14
				X	* Vascular / Endo	2	2
					Cardiothoracic surgery	2	
				X	General surgery	2	2
					Hand surgery	2	
				X	Orthopedic surgery	2	4
				X	Plastic surgery	2	2
	Stapp surgery every Fri (PGY 2 and PGY 3 alter	nate based upon schedule)			Surgical intensive care unit (SICU)	2	
				Х	(AU) Trauma team/surgery	2	4

Off-Site Surgeries or Training

In addition to operating under the Podiatric Faculty at CNVAMC, the resident will also assist Affiliated Faculty as a level 1 or 2 under the direct supervision of qualified faculty at other sites, including William Jennings Bryan Dorn Veterans Affairs Medical Center, Wellstar MCG Health, and Morgan Medical Center. This off-site training is integral to the resident's satisfaction of CPME-mandated volume and variety of surgical experience, pursuant to Appendices A and B, CPME 320. Scrubbing in, observing, and assisting in surgeries at these other sites is part of the resident's official duties as VA Health Professions Trainees within the scope of their employment, and commuting to and from these sites is official travel.

On-boarding

Wellstar MCG Health Medical Center

The Podiatry Coordinator will liaise with WMCG's Human Resources to facilitate the resident's entry into Workday, after which the resident will receive an email with instructions on how to log into Workday and complete computer-based learning (CBL) required to allow full access to the Epic EHR. When requested, the resident will then report to the Single Source Office at 1225 Walton Way, Augusta, GA 30912, to be photographed preparatory to the issuance of a personnel badge.

The Residency Director or the Podiatry Coordinator will also send the residents' names and graduation dates to the Department of Orthopaedic Surgery's Residency Coordinator, Ms. Shannon Williford (swillifo@augusta.edu), tel. nr. (706) 721-1633, for scrubs access, and to the Department of Infection Prevention's Administrative Assistant, Ms. LuAnna Laumann (llaumann@augusta.edu), tel. nr. (706) 721-2224, for asepsis.

Morgan Medical Center

The Podiatry Coordinator will liaise with MMC's Human Resources to facilitate the resident's onboarding with their system. As part of this process, the resident will need to provide the Coordinator with a copy of his or her driver license and a brief biographical sketch.

Travel Card

To facilitate official travel to other sites, the resident must obtain a Government Travel Charge Card by August of PGY-1. To do so, the resident must complete the following items:

- Fill out and manually sign a <u>Statement of Understanding for the Government Travel</u> Charge Card Program (VA Form 0933);
- Fill out and manually sign a Credit Worthiness Evaluation (Page 2 of VA Form 0868);
- Obtain a Service Chief's Certification Statement memo from the Chief of Podiatry;
- Complete TMS Course VA 2052511, Basic Travel Authorization and Travel Claim; and
- Complete TMS Course VA 5508, VA Online Travel Card Training

Scanned copies of the completed forms (with pen-and-paper "wet signatures") and copies of the TMS course certificates will be forwarded to Fiscal Service Agency/Organization Program Coordinator (A/OPC), Fiscal Analyst Mr. Alejandro L. Bell-Colón (<u>Alejandro.bell-colon@va.gov</u>), ext. 31103, who will then process the paperwork and will arrange for the Travel Charge Card to be delivered in 7-10 days.

Transportation

Each resident will need to submit a <u>Travel Only Request</u> via the Fiscal - Travel Portal in the Augusta LEAF Landing Page and an <u>GOV Vehicle Request</u> via the Engineering Portal in the Augusta LEAF Landing Page for each Affiliated training site (i.e., Morgan Medical Center) for each month of the Academic Year. Because these requests may be filed ahead of time, each resident will submit all twelve months' requests in July, at the beginning of the Academic Year, and will report completion of this task to the Residency Director and the Podiatry Coordinator no later than the last working day in July.

Prior to submitting an Engineering Request for a GOV, the resident will complete TMS Course NFED ehs_hsf_c70_sh_enus, Driving Safely, Driving Smarter, and TMS Course NFED 4503953, Defensive Driving 2.0.

As soon as a resident is made aware of an offsite surgery or training event that will require a Travel Only Request, he or she must notify Mr. Bell-Colón by email (courtesy copy to the Residency Director) of the planned travel, including the date and expected time of the expected trip. This notification must include if a trip is expected to exceed 12 hours.

Assessments

Annual

The Council on Podiatric Medical Education (CPME) Annual Assessment Fee of \$5,000 is invoiced in April/May of each year, and is due no later than September 1 each year, along with the CPME Annual Report and resident certificate submission.

The Centralized Application Service for Podiatric Residencies (CASPR) participation fee of \$1,500 and Council of Teaching Hospitals (COTH) membership fee of \$1,500 are paid through the American Association of Colleges of Podiatric Medicine (AACPM) website as part of the CASPR registration process in July of each year. This registration and invoice process opens in the beginning of June.

Podiatry Residency Resource (PRR), American Board of Foot and Ankle Surgery (ABFAS), and the American Board of Podiatric Medicine In-training Exam (ITE) fees include:

PRR Access \$195 per resident ABFAS ITE \$240 per resident

ABFAS FINAL \$300

ABPM ITE \$250 per resident

Residents are encouraged to sign up for ITE as soon as possible when the scheduling window opens to take full advantage of the opportunity. Because testing space is severely limited in Augusta, late registration may require travel to Atlanta or elsewhere to take the exams.

Graduating PGY-3 residents' evaluation of the program are due by June 30 each year.

Annual self-assessments per CPME 320 are due by June 30.

Fees are paid by the Academic Affiliations Office (for more information, contact Latonya Johnson, ext. 26852, latonya.johnson3@va.gov).

Quarterly

The Residency Director will conduct a quarterly review with each resident once per quarter.

Monthly

Residents will receive a rotation assessment from each specialty with whom they rotate, using the forms found in this manual.

Clinic and Surgical Schedule

Clinic Schedule

The Podiatry Clinic is open from 08:00 through 16:30, Monday through Friday. Each morning before clinic or surgery, residents will present call patients to the attendings, hear announcements, discuss problems/improvements, and pass or receive updates on all inpatients being followed by Podiatry.

Inpatient rounds will be coordinated with the attending of the day either between the morning and afternoon outpatient clinics, or in the afternoon after the last outpatient clinic.

If time remains after completion of all clinic duties, residents will remain on site for educational time (e.g., reading, research, studying, hands-on skill practice).

Monday

Residents present Rx for medication/DM shoes/DM inserts to the Attending of the day PGY-1 resident presents every patient to the Attending of the day Post-op in PM (resident presents to Attending on case)

Tuesday

Pre-op in AM (resident presents to Attending on case)
Residents present Rx for medication/DM shoes/DM inserts to the Attending of the day
PGY-1 resident presents every patient to the Attending of the day

Wednesday

McGlamry Book Club (every other Wednesday AM)
Residents present Rx for medication/DM shoes/DM inserts to the Attending of the day
PGY-1 resident presents every patient to the Attending of the day

Cadaver Lab (based on availability), 13:00 – 16:00 Wednesday Meeting, 16:00 – 18:00

Thursday

Residents present Rx for medication/DM shoes/DM inserts to the Attending of the day PGY-1 resident presents every patient to the Attending of the day

Clubfoot Clinic at Wellstar/MCG begins at 2:00PM. One resident must attend weekly.

Friday (AM/PM)

Residents present Rx for medication/DM shoes/DM inserts to the Attending of the day PGY-1 resident presents every patient to the Attending of the day Dr. Stapp, Augusta Foot & Ankle (PGY-2 and PGY-3 alternate) (on hold)

The PGY-1 Resident will complete at least 50 <u>biomechanical exams</u> in the first academic year. This will include at least one per week when on Podiatry rotation. These exams will be required

as part of every surgical pre-operative workup, as appropriate, or as part of the workup for any custom orthotics (whether produced at the VA or in the community) and will be logged into PRR.

The PGY-1 Resident will complete at least three castings for custom orthotics per quarter, regardless of whether the orthotic is to be produced at the VA or in the community. A copy of the written prescription will be filed with the Residency Program Director.

Attendance at the McGlamry Book Club every other Wednesday morning is mandatory except for residents on off-service rotation <u>AND</u> when the off-service rotation schedule will not allow attendance. Otherwise, attendance is expected. The lead resident will prepare a Word document outline of important points to remember for all residents and the Attending chairing the meeting. This file shall be emailed to the attending moderating the McGlamry meeting and the program director no later than the Monday beforehand.

Each month residents on Podiatry Rotation will be given specific clinic and surgery assignments.

The Podiatry Elective Surgery calendar is located on the Augusta VA Intranet page and under Augusta SharePoint.

Surgical Schedule

Operating Room availability at CNVAMC changes from month to month, and the Chief of Surgery announces each service's availability for elective surgery a few months in advance. Once the time has been made available, there is a 10-day window to post cases, after which any unused blocks can be taken by other surgical services. It is therefore vital that elective cases be posted in Perioperative Planner or Veterans Health Information Systems Technology and Architecture (VistA) as soon as the patients confirm that they want to proceed with surgery.

Emergent cases or inpatient surgeries are posted into VistA immediately, and must be coordinated with the OR Scheduler (ext. 33461) to arrange time for the case to proceed.

Residents are responsible for monitoring ALL scheduled VA foot, rearfoot, ankle, and lower extremity surgeries (including BKAs), regardless of whether they are scheduled to assist and regardless of whether the resident is on Podiatry service or on an outside rotation.

Residents will regularly follow and monitor the VA Orthopedic Surgery calendar for foot and ankle cases. Residents shall be acutely familiar with the patient history, exam and imaging findings with VA Orthopedic foot and ankle surgery patients. The residents shall communicate with and discuss these patients with the VA Orthopedic attendings (Dr. Mueller and Dr. Bozorgnia) before surgery. This broadens the residents' exposure to Orthopedic and Podiatric cases and justifies the CNVAMC program's status as a Podiatric Medicine and Surgery Residency with added credential in Reconstructive Rearfoot and Ankle.

When assigned to assist in the Operating Room (OR), residents will report no later than 07:15 (preferably earlier) to prepare notes and orders in the VistA Computerized Patient Record

System (CPRS), to review patient medical histories and x-rays, to prepare x-rays for the OR if needed, to visit with the patient in the OR holding area, to assist the Attending in marking the surgical site according to the Universal Protocol, and to prepare the OR for surgery (**Please see the Final OR Set-up Checklist in the Appendix**). At a minimum, residents should plan to set aside 45 minutes after surgery for charting (notes, orders, and reports, etc.)

Note that more than one resident may scrub in to assist in a case if schedules permit. One resident will be primary (1) and the other secondary (2) – for logging purposes in PRR. Residents should pay careful attention to what cases are scheduled and when, to take full advantage of opportunities to assist or observe in unusually complex cases, and to ensure that they have achieved the quantity and variety of cases required for completion of the residency program.

Residents may also scrub in to participate in surgical cases at Wellstar MCG Health Medical Center if the schedule at CNVAMC permits. The Residency Program Director, Dr. Sich, will arrange for PGY-1 residents to obtain badges and computer access at Wellstar MCG for the duration of the three-year residency. As Dr. Sich holds appointment as Assistant Professor of Podiatry at Augusta University/Wellstar/MCG, he is the liaison between CNVAMC and Wellstar MCG, and each week he will notify residents what podiatric and orthopedic cases are scheduled at Wellstar MCG. Once residents have access to Wellstar/MCG Epic, they will be able to monitor future cases at WMCG Downtown and at WMCG Surgery Center Columbia County (SCCC).

PRINCIPLES OF SURGERY

Understanding the primary goal of the surgery.

Planning / prepare in advance.

Precision.

Hemostasis.

Perfection.

Rule 1: Verify everything and do not rely on the information provided by others.

Rule 2: Once you agree to accept the patient, take total control of the patient's care.

Rule 3: Never make promises you can't keep.

Podiatry Wednesday Meeting Outline

The Podiatry Wednesday Meeting is scheduled for 1600 so that the Nursing staff can attend the first part before their tour of duty ends at 1630. Attendance is mandatory except for residents on off-service rotations <u>AND</u> when the off-service rotation schedule makes attendance inconvenient (examples – rotation is off of the VA/Wellstar MCG campus, rotation has night schedule, or if the podiatry meeting time is in the middle of off-service learning and patient activity). If the resident misses a meeting for this reason, he or she should confer with the other residents to ensure that any important information is shared. If it is discovered that a resident, who is done for the day before 4:30pm on an off-service rotation (not meeting the criteria above), purposely misses the Wednesday Podiatry meeting, the resident will be counseled and this could lead to dismissal from the program.

16.00	D. Later Manager
16:00	Podiatry Nursing
	Future clinic schedules (especially, Attending and Resident days off)
	Clinic management issues
	LEAF requests for future schedules
	Weekly attending comments about residents
16:30	Vendor versus Faculty lecture (30 min. maximum) ⁷
17:00	Chief's Remarks, by Dr. Kean
	Attending's Remarks, by Dr. Madison and/or Dr. Castillo
	Residency Director's Remarks, by Dr. Sich
	Interesting cases, M&M, and billing
	Review of inpatients at CNVAMC
	Preop (VA Podiatry) conference/surgical case review
	Review of this week's VA surgical cases
	Review of next week's VA surgical cases
	Preview of surgery schedules for this week and next week – who is where?
	CNVAMC Podiatry and Orthopedics
	WMCG Orthopaedic, Pediatric, Trauma Surgery
	Surgery Center Columbia County (SCCC)
	Morgan Medical Center (MMC)
	Skills workshop/Resident's lecture
	PRR Review
	Journal Club (last Wednesday of the month)
	vestillar etale (last ii edilestar) of the month,

The first Podiatry Wednesday Meeting in August will include annual training in CAC/CPRS presented by Clinical Informatics. This training is mandatory for all residents.

Student presentation (last Wednesday of the month)

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⁷ No more than one Vendor may present per month. Dr. Sich may approve exceptions to this rule in months with five weeks on a case-by-case basis.

Schedule of Didactics and Journal Review Schedule (Under Revision)

Presentations

Month	Subject
July	Orientation: review of handbook; H&P, medical documentation
August	Surgical skills & workshop: instruments, suturing, osteotomies, fixation
September	Perioperative patient: DVT prophylaxis, complications
October	Foot conditions and deformities: hammertoes, HAV, hallux rigidus, bunionette
November	Foot conditions and deformities: plantar fasciitis, neuroma, equinus
December	Research methodology
January	Basic pathophysiology: wound healing, bone healing, nerve healing
February	Diabetes mellitus: neuropathy, ulcers, infections, Charcot foot
March	Complex deformities: pes planus, pes cavus
April	Foot and ankle trauma; emergencies
May	Pediatrics and congenital deformities
June	Biomechanics; bracing and prosthetics

Residents are encouraged to request specific topics they would like to review.

The first three weeks of each month will consist of formal lectures, and the fourth week will consist of Journal Club, a review of research in the specific area being covered. Depending on schedule, clerkship student presentations will be held the 2nd to the last Wednesday or the last Wednesday of the month.

Formal lectures will be 20- to 30-minute Power Point presentations incorporating multiple sources, and will include history, bibliography, and a reading list. Each lecture will be followed by discussion time. A resident shall do one academic lecture each year.

Case presentations will be 10- to 15-minute Power Point presentations incorporating more than one information source. Each presentation will include diagrams, pictures, X-rays, and other visual aids.

Journal Club presentations will focus on journal articles selected and distributed the first week of the month. Each presentation will include a summary, interesting points, and opinions, and will be followed by discussion time.

In addition to the local presentations, each resident will prepare to present a lecture and lead a question-and-answer session at the informal online conference of VA Southeast Network (VISN 7), held once per quarter via Microsoft Teams. This lecture may incorporate material previously covered as a formal lecture, case presentation, or Journal Club presentation. This duty will rotate among the residents.

Residents may be eligible to present a research topic at the Georgia Podiatric Medical Association (GPMA) Annual Georgia Foot & Ankle Summit. To do so, the presentation must be

prepared and ready for submission at the time of the GPMA call for papers three months prior to the summit itself.

Additional Education Resources

Residents have PRESENT Podiatry access and are encouraged to view this regularly in addition to the lectures and practicum presented as part of the structured course.

Residents also have access to the <u>Augusta VA Online Medical Library</u>, which contains a number of paid subscriptions to databases (including UpToDate, EBSCO Discovery Service, PubMed, BrowZine, and LibKey.io), continuing education, literature and journals, as well as other resources.

In addition to the weekly <u>Wednesday podiatry meeting</u>, residents are responsible for attending the following:

Scheduled occurrence	Event
Tuesdays	Weekly AU Vascular conference (Zoom Conference 7AM)
Tuesdays	Cadaver lab after clinic 4:30-6:30pm (when cadavers are available)
Wednesday AM – no surgery	McGlamry Book Club – one chapter per session
1st Wednesday of the month	Online PRESENT/VA CME lecture/ VA CME precis by resident
2 nd Wednesday of the month	Morbidity and Mortality Conference
Last Wednesday of the month	Journal Club (see above)
Daily	AU/WMCG Orthopaedic conference (see monthly schedule)

The Residency Director may excuse residents from attending these meetings as appropriate.

Residents shall attend all Podiatry-related morning didactive Wellstar MCG Orthopedic lectures. This can be in person or via Zoom. These lectures commence at 06:30 and may be attended via ZOOM (https://us04web.us/j/166224207), using the password "mcg".

"Podiatry-related" means anything musculoskeletal related, lumbar spine and leg related, including hips, knees, lower leg, ankle, and foot. This also includes imaging, oncology, neuromuscular related topics. This includes adult and pediatric related topics. All these structures influence the foot in one way or another.

DVAMC (Biomechanical and Surgical) Lectures from National – Louis Stokes Cleveland VAMC Podiatry may be attended via Microsoft Teams (Conference ID 3249872758, or call in at (872) 701-0185). Residents will receive these announcements via email from the Podiatry Chief and/or Residency Director.

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⁸ https://liblynxgateway.com/va/at/aug

"6.7" Complementary and Supplementary Didactics

Pursuant to CPME requirements, 9 the following didactic activities complementary and supplementary to the curriculum must be completed annually:

Topic	Presenter	
Falls prevention	Jason Pattillo, DPT, Chief of Physical Therapy	
Resident well-being	Terri Lockhart, MD, FACP, Director of Health Equity	
Pain management and opioid	Marshall Bedder, MD, FRCP, Chief of Pain Medicine and	
addiction	Addiction Medicine Fellowship Program Director	
Cultural humility	Terri Lockhart, MD, FACP, Director of Health Equity; Mandatory	
	completion of TMS Course VA4309852 with certificate filed with	
	Residency Director within 24 hours of completion	
Workplace harassment and	Mandatory completion of TMS Course VA45224 with certificate	
discrimination	filed with Residency Director within 24 hours of completion	
Coding and medical	George Sich III, DPM, Podiatry Residency Program Director	
documenation	George Sich III, Drivi, Fodiatry Residency Program Director	

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⁹ CPME 320, Standards and Requirements for Approval of Residencies in Podiatric Medicine and Surgery (July 2023), §6.7.

Presentations and Conferences

Presentations

Each resident will be expected to present a lecture once per academic year.

Conferences

There are three major off-site academic events built into the CNVAMC Podiatry Residency (unfortunately, this will be at the discretion of government funding and therefore cannot be guaranteed): The PGY-1 resident will attend the AO/ACFAS (American College of Foot and Ankle Surgeons) Basic Course, the PGY-2 resident will attend the AO/ACFAS Advanced Course, and the PGY-3 resident will attend the AO/ACFAS Arthroscopy of the Foot and Ankle Course usually held in Chicago.

Additionally, all three residents may select a continental U.S.-based education conference (not a surgical course) offsite to attend once per Academic Year. Unfortunately, this will be at the discretion of government funding and therefore cannot be guaranteed. Each resident must declare the education conference to the Podiatry Coordinator, no later than Thanksgiving of each year, or risk losing the benefit.

To facilitate these training events, each new resident must begin applying for a <u>Government Travel Charge Card</u> in July of his or her PGY-1 year. Upon return from any training event, the resident must present a copy of the completion certificate to the Podiatry Coordinator or Residency Director.

Rules and Regulations for the Conduct of the Resident

Podiatry Residents are supervised by Podiatry Attendings according to the terms of Medical Center Policy Memorandum #33/11, Supervision of Residents.

Resident Responsibilities

Attendance

All residents must report to the Podiatry Clinic by 07:30. Residents must clock in and clock out each day in the Podiatry Residency Resource (PRR). Failure to report at the required time or failure to report for morning meeting with result in disciplinary action determined by the Chief of Podiatry.

If a resident will be late or absent for any reason, it is the resident's responsibility to ensure that Chief of Podiatry and Residency Director are made aware via email for tracking purposes.

VA Time and Attendance System (VATAS)

Podiatry residents are time-limited Title 38 Excepted Service Appointment employees of the Federal Government, and are treated as staff podiatrists for leave and attendance purposes. They are not eligible to receive overtime or other premium pays, and must submit leave requests via the <u>VA Time and Attendance System (VATAS)</u>. Residents should log into this system regularly (even if they do not intend to request leave) to prevent their accounts from being disabled.

VATAS is not an intuitive or user-friendly system. The PGY-1 Resident will schedule time with the Podiatry Coordinator in July to learn how to use VATAS.

The Podiatry Coordinator is the Primary Timekeeper, and the primary point of contact for questions about VATAS or leave; the Surgery Service Program Support Assistants (PSAs) are Backup Timekeepers and can assist in the Podiatry Coordinator's absence. Timekeepers can enter leave on the resident's behalf in the event of an emergency. Residents are responsible for ensuring that leave is correctly documented in VATAS, and are responsible for communicating with the Timekeeper if they are unable to submit leave themselves.

Dr. Kean is the Primary Supervisor and TL Approver in VATAS for all Podiatry staff. In the event he is not available, the chiefs of other sections in the Surgery Service are Backup Supervisors and Backup TL Approvers and can assist.

Communication is essential to the success of the Residency Program. Residents must ensure that both the Chief of Podiatry and the Residency Director are aware of any issues that may affect attendance. Email should be used to ensure continuity and awareness, and absences should be scheduled as far in advance as possible to avoid disruption, confusion, and delay.

Sick Leave

Sick Leave (LS) must be reported to Chief of Podiatry and Residency Director before the start of clinic hours at 07:30, or to the Attending supervisor for non-Podiatry rotations. LS more than 2 days' duration will require a medical excuse to be provided upon return to duty.

Annual Leave

Annual Leave (LA) must be requested for any day off that is not a weekend or a federal holiday, and must be requested 45 days in advance by email and must be approved in writing by the Chief of Podiatry before it is requested in VATAS; text messages are not acceptable in lieu of email correspondence. Leave during non-Podiatry rotations must be discussed with the Attending supervisor for that rotation prior to the rotation starting and will be documented as days missed on the resident's rotation evaluation. Residents may not take more than 5 consecutive workdays of leave.

Leave time shall also be written upon the community calendar in the Podiatry Conference Room 4C145 and manually entered into the Podiatry SharePoint Surgery Calendar.

Holiday Leave

Residents have federal holidays off on the observed date, with exceptions for being on call; it is not necessary to enter Holiday Leave (LH) into VATAS.

Maternity/Paternity Leave

Residents are not eligible for maternity or paternity benefits, as they are not currently offered to Health Professions Trainees (HPTs) by the VA Office of Academic Affiliations (OAA), the process-owner for VA residency programs. However, residents may request advanced Annual Leave and Sick Leave up to the total amount they would accrue during their appointment period; if this advanced leave does not cover the total period required for maternity or paternity absence, residents may be placed on Leave Without Pay (LWOP) status for the remainder, ensuring retention of their appointment and continuation of health and life insurance coverage.

HPTs are required to complete a specified number of duty hours. If LWOP is needed to cover absence beyond the total of a resident's leave allowance, it may be necessary to extend the resident's appointment to ensure he or she meets the minimum number of duty hours. In such cases, additional funding may be requested from OAA.

Call Schedule

Dr. Madison designates the call schedule each month, and the current day is posted on line at Amion (i.e., "Am I on?"), accessible via username "augustava". All Attendings and residents have their cell phone numbers on the call sheet; cell phones are preferred to pagers because cell phones have been found to have better coverage in the Augusta area than pagers. The on-call

resident will contact the on-call Attending immediately, if a patient is admitted to the hospital after-hours or if the resident has questions or doubts about how to proceed. Less urgent calls will be discussed with the Attending the following morning.

Residents on non-Podiatry rotations will be the on-call resident for that service while on rotation. The Podiatry call schedule will reflect this.

The PGY-3 Resident will not take call on Thanksgiving, Christmas, or New Year's Day. These holidays will be split between the PGY 1 and 2 residents. The PGY-2 Resident will have first choice of which one of these holidays to cover. The PGY-1 Resident will take call on the two remaining holidays.

Moonlighting

Moonlighting is prohibited.

Clinical Documentation

Clinical documentation is entered into the CPRS. Operation reports will be completed the same day the surgery is performed; discharge summaries will be completed within 24 hours of discharge. Patient charting will be completed on the same day the patient is seen, even though the CNVAMC Policy is that charting notes can be completed within 72 hours. See MCP Memo 112-18-07 - Documentation and Completion of Health Records (10-2018). The appropriate Attending must be listed as cosigner on all charting.

Academic tasks assigned by any of the Attendings will be completed according to the time table designated by the Attending when the assignment is made.

Inpatient Consults

Inpatient consults will be completed within 24 hours of receipt. Inpatient consults for nail care will be forwarded to PAVE Health Technicians upon approval by Attending.

Logging Policy

To meet the requirements of the Podiatric Medicine and Surgical Residency (PMSR), residents must complete prescribed levels of clinical and surgical experience. To ensure that they receive proper credit for the time and work that residents complete toward the PMSR requirements, it is imperative that residents keep accurate logs supported by documentation. The CPME website, CPME.org, has information about how to log activities, including a Proper Logging Guide and Webinar slides. 11

Residents shall log all patient surgical experiences in the Podiatry Residency Resource (PRR) by Monday, whether on Podiatry rotation or non-Podiatry rotation, at the CNVAMC or at an affiliated site. (Procedures performed at affiliated sites will be verified by the Attending.) All logging must be completed within two weeks of the date of visit, and logs will be verified every two weeks. Procedures unsupported by documentation should not be logged.

Residents may log as many patient clinical experiences as they like, in addition to ALL surgical experiences (done in the Podiatry Clinic, ER, and in the OR), provided that the total number of entries (surgical and clinical) is at least three per day. If there are fewer than three surgeries on a given work day, the resident shall log as many clinical experiences as are necessary to complete three entries for that day. Please note that this does NOT mean that residents only have to see three patients a day.

If there are fewer than three experiences (both surgical and clinical) on a given work day, the resident will log however many clinical experiences he or she had, and will notify the Program Director by email that there were fewer than the required three experiences that day.

Failure to comply with this logging policy (all surgical experiences and as many clinical experiences as are needed to complete at least three entries per work day) will be grounds for dismissal from the Residency Program.

Questions about how to log a case should be presented at the <u>Wednesday meeting</u> only after the resident has checked the CPME website CPME 320, the Logging Guide, and Webinar slides. Care must be taken to avoid duplication or fragmentation. Residents can use PRR's Clinical Log Audit Detail (CLAD) Report to review their logging to identify possible duplication or fragmentation, and to determine if a better procedure code is available to describe the procedure being logged. The Minimum Activity Volume (MAV) diversity option can be used to keep up with case requirements in real time.

Residents will log patient identifying information using the first letter of the patient's last name, the first letter of the patient's first name, and the last four digits of the patient's Social Security Number. For example, if John Doe (1234) is the patient, the resident will log it as "JD1234."

¹⁰ https://apma.cms-plus.com/files/2023-5_Proper_Logging_Guide.pdf

¹¹ https://apma.cms-plus.com/files/2023-5 Proper Logging Webinar Slides May 2023.pdf

¹² See CPME Logging Profile Memorandum, October 23, 2007.

How a resident is classified on a specific case affects how the case is counted toward meeting MAV. Cases in which a resident is classed as 1 or 2 count toward overall case numbers, but cases staffed as 2 will not count toward a specific category unless they are trauma related. Residents must be mindful of this when assessing their case requirements.

To respect patient privacy, patients' full Social Security Numbers (SSN) should not be used. VA patients will be logged with the first letter of their last name, then with the first letter of their first name, and, finally, the last four digits of their SSN. Patients seen at affiliated sites will be logged with Medical Record Numbers (MRN).

When logging biomechanical exams, the following elements must be recorded: diagnosis, record of the exam (with standing evaluation and gait analysis), and treatment decision based on the exam. ¹³ Not every biomechanical exam needs to result in prostheses or orthotic devices. Biomechanical exams can be entered in addition to the complete H&P for surgical workups if the notes show the biomechanical exam and it substantiates the need for a certain procedure.

CPME has an ABPM Suggested Biomechanical Examination Form available <u>online</u>, ¹⁴ and the American Board of Podiatric Medicine (ABPM) has Pathology Specific Biomechanical Examination Templates as downloadable documents on its <u>website</u>. ¹⁵

CPME has also released information for proper logging of wound care cases. <u>CPME Proper Logging of Wound Care Cases (06-2024)</u>. Please refer to this reference first before discussing question with the Residency Director.

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¹³ See CPME Biomechanical Exam Memorandum, June 23, 2009.

¹⁴ https://apma.cms-plus.com/files/ABPM%20Suggested%20Biomechanical%20Evaluation%20Form.pdf

¹⁵ https://my.podiatryboard.org/pages/biomechanical.

Competencies Specific to Each Rotation

Podiatry Medicine Competencies

- Proficiency in palliative foot care and basic podiatric office procedures, including digital, nail, and soft tissue procedures.
- Proficiency in giving local anesthetic blocks and/or therapeutic injections.
- Ability to evaluate, diagnoses, and treat various ulcers of foot and/or leg.
- Ability to recognize foot conditions associated with systemic or chronic diseases.
- Ability to perform biomechanical examination and identify the proper interventional devices needed to treat conditions identified.
- Ability to communicate effectively with patient, family, and health care professionals in planning proper total patient care.
- Ability to effectively order laboratory workup and properly interpret results.
- Ability to properly order imaging studies and properly interpret and evaluate results.
- Ability to appropriately consult other health care professionals when needed.
- Proficiency in charting and dictation.

Podiatry Surgery Competencies

- Ability to perform a surgical workup/history and physical (H&P) evaluation, with ability to recognize warning signs for "high risk" patients.
- Ability to present preoperative patients with indications for surgery, risks, benefits, complications, and post-operative plan.
- Proficiency in sterile technique, including ability to assist and maintain the Mayo stand and instrumentation.
- Familiarity with surgical instrumentation used in podiatric surgery.
- Familiarity with surgical procedures and techniques common to podiatric surgery.
- Proficiency in surgical skills, including ability to open and close surgical sites and maintenance of sterility.
- Proficiency in post-operative care for surgical patients.
- Ability to complete timely and detailed operative note dictations.

Internal Medicine Rotation Competencies

- Proficiency in preparing comprehensive histories, showing attentiveness and good interviewing skills.
- Proficiency in performing comprehensive physical examinations.
- Ability to obtain and interpret pertinent lab data.
- Ability to diagnose and manage diabetic disease, including dietary and pharmacological management.
- Familiarity with common coagulation disorders and the indications for anticoagulation.
- Ability to interpret electrocardiogram (EKG) findings and familiarity with normal vs abnormal heart rhythms.
- Understanding of fluid and electrolyte imbalance

- Understanding of appropriate antibiotic coverage for various infections, e.g., cellulitis, pneumonia, urinary tract infection.
- Ability to order appropriate consultation to specialty and ancillary services.
- Ability to effectively communicate with other health care providers, and the patient.
- Proficiency in team approach to development and implementation of preventative treatment plans.
- Ability to derive treatment plan from thorough history, physical exam, and appropriate diagnostic tests and imaging.

General Surgery Rotation Competencies

- Ability to perform complete surgical H&P.
- Ability to manage patient's general medical status in perioperative period.
- Ability to order and evaluate diagnostic studies, labs, and imaging.
- Ability to formulate a comprehensive treatment plan, including appropriate consults and referrals.
- Proficiency in diagnosis and care of patients with disease and disorders affecting the abdomen, digestive tract, skin, and blood vessels, and generalized disease processes (including conservative and surgical management).
- Understanding of perioperative fluid requirements and electrolyte balance.
- Proficiency in evaluation, diagnosis, and treatment of postoperative complications, e.g., pulmonary embolism, deep vein thrombosis, congestive heart failure, atrial fibrillation, bleeding, cellulitis, wound infection, atelectasis, pneumonia.

Medical Imaging Rotation Competencies

- Familiarity with appropriate indications for various diagnostic techniques, i.e., musculoskeletal (MSK) magnetic resonance imaging (MRI), MSK computer tomography (CT), nuclear medicine bone scan (lower extremity focus), and plain film.
- Ability to recognize benign and malignant bone tumors, especially in lower extremities.
- Ability to recognize different arthritides, e.g., rheumatoid, osteoarthritis, gouty.
- Familiarity with normal osseous anatomy.
- Familiarity with signs of osteomyelitis and Charcot foot.
- Understanding of correlation between multiple modalities and recognition of their role in imaging in the podiatric setting.
- Familiarity with resources, including books, articles, and online materials.

Behavioral Science Rotation Competencies

- Familiarity with comprehensive psychiatric history/mental status exam.
- Familiarity with multi-axial classification criteria described by the Diagnostic and Statistical Manual of Disorders (DSM-IV).
- Ability to recognize various mental conditions, e.g., post-traumatic stress disorder (PTSD), schizophrenia, depression, substance abuse, other psychotic disorders.
- Knowledge of indications for dosing, side effects, and drug interactions of mood stabilizers, antipsychotics, antidepressants, anxiolytics, etc.

- Awareness of psychological impact amputations may have on Veterans.
- Knowledge of substances being abused and management of toxicity and withdrawal.

Dermatology Rotation Competencies

- Knowledge of diagnosis and treatment of general dermatologic conditions.
- Proficiency in diagnosis of skin conditions of the lower extremity and dermatologic conditions associated with diabetes, rheumatologic conditions, endocrine disorders, and infectious diseases.
- Familiarity with topical and oral medications routinely prescribed in dermatology.
- Experience (observation or participation) with skin procedures, e.g., biopsy, curettage.
- Ability to identify fungal potassium hydroxide (KOH) slides.

Orthopedic Rotation Competencies

- Familiarity with anatomy of musculoskeletal system, physiology of tissue, and bonehealing mechanism.
- Ability to take a history covering all areas pertinent to the presenting lower extremity orthopedic problem.
- Ability to conduct a physical examination leading to a correct diagnosis of the presenting lower extremity orthopedic problem.
- Ability to diagnose and treat arthropathies such as gout and arthritis.
- Ability to diagnose and treat common lower extremity athletic injuries.
- Ability to describe X-ray findings accurately and knowledge of appropriate classification systems.
- Familiarity via observation of minor orthopedic procedures, e.g., cast application, arthrocentesis, insertion of traction pins.
- Familiarity via observation of various aspects of surgical management of orthopedic patients including total joint replacement, arthroscopy, operative reduction of fractures, and reconstructive surgery in the adult patient.

Orthopedic Pediatric Rotation Competencies

- Ability to obtain a comprehensive pediatric history and physical exam.
- Understanding of the etiology, diagnosis, and treatment of neuromuscular disease (cerebral palsy, muscular dystrophy, spina bifida, Charcot-Marie-Tooth disorder, and Friedrich's ataxia); infectious bone and joint diseases in children; and congenital digital deformities (clinodactyly, polydactyly, syndactyly).
- Ability to evaluate the etiology, and diagnose and treat metatarsus adductus; juvenile hallux abductovalgus; talipes calcaneovalgus; vertical talus; talipes equinovalgus (club foot); internal and external tibial torsion; tibia varum and tibia valgum; genu varum and genu valgum; antetorsion and retrotorsion; dislocatable, dislocated, and subluxed hip, including Ortolani, Barlow, and Allis tests; and coxa vara and coxa valga.
- Ability to diagnose and treat epiphyseal and bony fractures, including knowledge of the Salter classification.

Emergency Department Rotation Competencies

- Knowledge of the principles of general emergency medicine and protocol.
- Knowledge of and experience in the assessment, resuscitation, and stabilization of an emergency or trauma patient.
- Ability to complete a H&P and present a plan of care to the emergency or trauma team.
- Ability to interpret chest/abdominal X-rays, EKGs, and pulmonary function tests (PFTs).
- Ability to interpret standard laboratory tests, e.g., blood counts, coagulation studies, blood chemistry, urinalysis, blood fluid analyses, microbiology tests.
- Awareness of the classification of fractures and dislocations of lower leg and foot.
- Knowledge of the complexities of emergent/trauma care, including family support, financial constraints, and complex discharge planning (including rehab).

Pathology Rotation Competencies

- Knowledge of proper techniques for procuring pathology specimens.
- Ability to recognize normal and abnormal gross features.
- Experience via observation of automated process of laboratory testing in hematology, immunology, toxicology, and microbiology.
- Ability to interpret results of blood chemistries, drug screens, coagulation studies, blood gases, synovial fluid analysis, urinalysis, and tissue cultures.
- Ability to critically select test proper to specific diagnostic problem based on knowledge of limitations of various studies.
- Knowledge of the principles considered in test selection for screening, diagnosis, treatment, and monitoring of disease.

Infectious Diseases Rotation Competencies

- Ability to perform thorough, problem-focused H&P exam evaluating for infectious diseases.
- Ability to order and interpret appropriate laboratory studies.
- Ability to order and interpret appropriate diagnostic modalities.
- Ability to properly collect culture specimens (soft tissue, fluid, bone).
- Ability to interpret culture and sensitivity results and place patient on appropriate antibiotic.
- Knowledge of various laboratory testing/cultures for various infectious organisms.
- Understanding of antibiotic therapy (oral and parental) in both normal and compromised patients, including drug pharmacology, potential interactions, side effects, and cost factors.

Rheumatology Rotation Competencies

- Ability to perform a complete joint examination.
- Ability to diagnose rheumatoid arthritis, systemic eythematosus, scleroderma, polymyositis, spondyloarthropathies, vasculitis, crystal-induced synovitis, osteoarthritis, regional musculoskeletal pain syndrome, and fibromyalgia.

- Proficiency in diagnostic lab work, joint fluid analysis, and imaging processes used to aid diagnosis of arthropathies.
- Proficiency in therapeutic injection of diarthrodial joints, bursae, and tenosynovial structures.
- Proficiency in use of nonsteroidal anti-inflammatory drugs (NSAIDs), analgesics, glucocorticoids, and antihyperuricemic drugs.

Anesthesiology Rotation Competencies

- Understanding of components, techniques, and normals/abnormals of H&P exam pertinent to preanesthetic assessment.
- Understanding of laboratory tests pertinent to preanesthetic assessment and their normal/abnormal values.
- Understanding of the advantages/disadvantages of general, spinal, epidural, regional, and conscious sedation anesthesia versus other potentially applicable forms of anesthesia.
- Understanding of anesthetic complications and their management.
- Understanding of pertinent regional anatomy, including the airway.
- Understanding of the technical aspects of maintaining an airway, including intubation and introduction of a laryngeal mask airway (LMA).
- Understanding of the technical aspects of obtaining intravenous (IV) access.
- Understanding of the technical aspects of administration of spinal anesthesia.
- Understanding of the technical aspects of peri-anesthesia monitoring of a patient.

Plastic Surgery Rotation Competencies

- Ability to perform complete surgical H&P exam pertinent to plastic surgery.
- Ability to perform elective skin incision planning and execution.
- Knowledge of the types of closure (primary, secondary, delayed) and when each is appropriate.
- Knowledge of more advanced plastic surgical techniques, including atraumatic tissue handling, suture techniques, and instrumentation.
- Experience via participation in comprehensive team approach to medical and surgical management of diabetic ulcer.
- Knowledge in the various techniques of soft tissue coverage, i.e., skin graft, vascular flap, and skin plasty.
- Proficiency in management of basic and complex wounds and infections.

Private Practice Rotation Competencies

- Understanding of proper documentation for each patient visit and how this affects billing.
- Understanding of the use of radiology in office setting and associated regulations and billing.
- Knowledge of medications and products used in the office setting and expiration dates.
- Understanding of proper International Statistical Classification of Diseases and Related Health Problems (ICD-10) and Current Procedural Terminology (CPT) coding to optimize billing and collections.

- Knowledge of most common CPT modifiers for billing purposes.
- Understanding of proper Medicare guidelines for diabetic foot care, shoes, and durable medical equipment (DME).

Pain Medicine Rotation Competencies

- Understanding of the multidimensional nature of pain and complexities.
- Ability to differentiate between somatic, visceral, and neuropathic pain, and the relevant treatment pathways.
- Familiarity with various pain assessment and measurement tools.
- Understanding of various approaches to pain management, including both pharmaceutical and non-pharmaceutical routes.
- Understanding of medical practitioner's role in pain management.
- Knowldge of anatomy and pathophysiology of pain mechanisms.

Vascular Surgery Rotation Competencies

- Ability to perform complete surgical H&P and place appropriate preop and postop orders.
- Familiarity with surgical management of patients with arterial, venous, and lymphatic diseases, including preoperative, operative, and postoperative care.
- Familiarity with techniques and reading of vascular radiology.
- Familiarity with primary interventional procedures (e.g., carotid, peripheral, and visceral stenting; thoracic and abdominal aortic aneurysm stent grafts) and advanced open and endovascular surgical procedures.
- Experience with limb salvage and preservation, as well as amputation stump preparation, in the context of the VA's Prevention of Amputation in Veterans Everywhere (PAVE) multidisciplinary program (including coordination with rehabilitative services and the Amputee Clinic).

Orthopedic Trauma Rotation Competencies

- Knowledge of pathoanatomy of skeletal injuries to the foot and lower leg.
- Knowledge of classification of fractures and dislocations of the foot and lower leg.
- Understanding of the priorities of initial management, triage, and initial stabilization of skeletal injuries in a multi-inured patient.
- Knowledge of the indications or various methods of operative and not-operative treatment of trauma to the foot and lower leg.
- Knowledge of how to treat compartment syndromes of the foot and lower leg.
- Understanding of the postoperative care of trauma patients, including management of injury-specific rehabilitation and deep vein thrombosis (DVT) screening and prophylaxis.

Assessment Documents

The following documents are used to document each resident's performance and competencies during the rotations described in the preceding sections. A copy of the appropriate rotation assessment will be provided to the appropriate Attending supervising the resident's rotation for completion and return to the Residency Director.

Charlie Norwood VAMC Podiatric Resident Rotation Assessment – Podiatric Surgery	
Resident: PGY:	
Resident: PGY: Rotation month/year Rotation: PODIATRY SURGERY	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitioner	r in Podiatry
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation: Demonstrates the ability to properly do a surgical work-up/history and physical examination and knows the warning signs for "high risk" patient	Grade:
Proper presentation of pre-operative patients with indications for surgery, risks, benefits, complications, post-operative plan	
Demonstrates proper sterile technique and ability to assist and maintain the mayo stand and the instrumentation	
Familiar with the surgical instrumentation used in podiatric surgery	
Familiar with the surgical procedures / techniques common to podiatric surgery	
Demonstrates proper surgical skills to open and close a surgical site and to maintain sterility	
Ability to manipulate instrumentation and power equipment	
Ability to reduce deformities and manipulate osteotomies	
Ability to place hardware, internal and/or external fixation	
Suturing skills – deep fascia / tendon Suturing skills – subcutaneous tissues Suturing skills – skin	
Ability to apply proper layered dressing	
Demonstrates proper post-operative care for the surgery patient	

Demonstrates timely and d	etailed operative note dictation	ns	
Accepts responsibility and	demonstrates reliability and de	esire to learn	
Is well organized, punctual	, and efficient		
Overall Evaluation/Expect Exceeds: Has the skills to p Meets: Demonstrated requ Fails: Fails to meet expects	practice independently	competencies	
What skills require more p	ractice / improvement?		
What skills require formal	remediation? If, none, please of	check here □	
Attending / Faculty Comm	ents:		
Resident's Comments:			
(Comments may be contin	ued on back of form if necessar	ry.)	
Printed Name: Attending:	Signature:	Date:	
Resident:			
Program Director: George	Sich III DPM		

Charlie Norwood VAMC Podiatric Resident Rotation Assessment – Podiatric Medicine/Clinic		
Resident: PGY: Rotation month/year Rotation: PODIATRY MEDICINE/CLINIC	-	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed prace		· in Podiatry
Use Rating Scale Above to Grade Attainment of Competer	ncies	
Competencies Specific for Rotation: Demonstrates proficiency in palliative foot care and basic podiatric office procedures including digital, nail, and soft tissue procedures		Grade:
Demonstrates proficiency in giving local anesthetic blocks and/or therapeu injections	ıtic	
Demonstrates ability to evaluate, diagnose, and treat various ulcers of foot and/or leg		
Recognizes foot conditions associated with systemic or chronic diseases		
Able to perform biomechanical examination and identify the proper interventional devices needed to treat		
Able to communicate effectively with patient, family, and health care professionals in planning proper total patient care		
Able to effectively order laboratory workup and proper interpretation		
Proper ordering of imaging studies with interpretation and evaluation		
Appropriate consultation to other health care professionals when needed		
Proficient in charting and dictation		
Accepts responsibility and demonstrates reliability and desire to learn		
Is well organized, punctual, and efficient		

Overall Evaluation/Expectations (ple Exceeds: Has the skills to practice in Meets: Demonstrated required comp	dependently		
Fails: Fails to meet expectations or d		ired competencies	
What skills require more practice / in	nprovement?		
What skills require formal remediation	on? If, none, ple	ease check here	
Attending / Faculty Comments:			
Resident's Comments:			
(Comments may be continued on back	ck of form if nec	eessary.)	
Printed Name: Attending:	Signature:	Date:	
Resident:			
Program Director: George Sich III.	DPM		

Charlie Norwood VAMC Podiatric Resident Rotation Assessment – Internal Medicine	
Resident: PGY: PGY: PGY: PGY: PGY: PGY: PGY: PGY	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitioner Medicine	r in Internal
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation: Obtain a comprehensive History showing attentiveness / good interviewing skills	Grade:
Perform comprehensive physical examination	
Obtaining and interpreting pertinent laboratory data	
Diagnosing and managing diabetic disease, including diet and pharmacology	
Familiarity with coagulation disorders and proper anticoagulation protocol	
Able to interpret EKG findings and familiar with normal vs abnormal heart rhythms	-
Understand fluid and electrolyte imbalance	
Appropriate antibiotic coverage for various infections, i.e. cellulitis, pneumonia, UTI	-
Orders appropriate consultation to specialties and ancillary services	
Effective communication with colleagues, other health care providers, and the patient	-
Facilitates team approach to develop and implement a preventative treatment plan	-
Derives treatment plan based on thorough history, physical exam, and appropriate diagnostic tests and imaging	_

Accepts responsibility and demon	strates reliability and	d desire to learn	
Is well organized, punctual, and e	fficient		
Overall Evaluation/Expectations (Exceeds: Has the skills to practice Meets: Demonstrated required cor Fails: Fails to meet expectations of	e independently mpetencies	red competencies	
What skills require more practice	/ improvement?		
What skills require formal remedi	iation? If, none, plea	se check here \square	
Attending / Faculty Comments:			
Resident's Comments:			
(Comments may be continued on	back of form if nece	ssary.)	
Printed Name: Attending:	Signature:	Date:	
Resident:			
Program Director: George Sich I	II, DPM		

Charlie Norwood VAMC	
Podiatric Resident Rotation Assessment – General Surgery	
Resident: PGY: Rotation month/year Rotation: GENERAL SURGERY	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitioner Surgery	r General
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation: Able to perform complete surgical history and physical	Grade:
Demonstrate ability to manage patient's medical status in the peri-operative period	
Demonstrate ability to order and evaluate diagnostic studies, labs, and imaging	
Able to work with colleagues to formulate a comprehensive treatment plan including appropriate consults and referrals	
Demonstrate fundamental knowledge and understanding of the following general areas and generalized disease processes such as: Hernias (inguinal, umbilical, epigastric, ventral), gallbladder disease, thyroid and parathyroids. GI bleeding, GERD, peptic ulcers, inflammatory bowel disease, pancreatitis, anal fissures, perirectal abscess and fissure-in-ano and the "acute abdomen"	
Diagnosis and care of patients with diseases and disorders affecting the abdomen, digestive tract, endocrine system, breast, skin, and blood vessels	
Understand peri-operative fluid requirements and electrolyte balance	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (ple	,):	
Exceeds: Has the skills to practice in	1 .		
Meets: Demonstrated required comp		uirad aamnatanaias	
Fails: Fails to meet expectations or d	emonstrate req	uired competencies	
What skills require more practice / in	nprovement?		
1	1		
What skills require formal remediation	on? If, none, p	lease check here □	
Attending / Faculty Comments:			
Attending / Lacuity Comments.			
Resident's Comments:			
(Comments may be continued on bac	ck of form if ne	ecessary.)	
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Printed Name:	Signature:	Date:	
Attending:			
D 11			
Resident:			
Program Director: George Sich III, l	DPM		

Charlie Norwood VAMC Podiatric Resident Rotation Assessment – Medical Imaging	
Resident: PGY:	
Resident: PGY: PGY:	
Rotation: MEDICAL IMAGING	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitioner	· in Radiology
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation: Familiarity with basic foot angles and the normal/abnormal values for proper preop surgical evaluation	Grade:
Familiarity with appropriate indications for particular diagnostic imaging: MSK MRI, MSK CT, nuclear medicine bone scans (lower extremity) and plain films	
Recognize fracture patterns in the foot and appropriate fracture classification systems	
Recognize fracture patterns in the ankle and know the Weber / Lauge-Hanson fracture classification systems	
Learn normal MRI anatomy of the foot and ankle, especially lateral ankle ligament structure, deltoid ligament, tendons, and MPJ regions	
Recognize infectious processes and abscess patterns on CT and MRI	
Recognize benign and malignant bone tumors	
Recognize different arthritides: i.e., RA, osteoarthritis, gout	
Recognize normal vs abnormal anatomy for x-rays, MRI, CT of lower extremities	s
Recognize differences in signs and appropriate imaging for acute osteomyelitis vs. chronic osteomyelitis vs. Charcot foot	

Understand 3 phase bone scan im colloid and SPECT/CT imaging)		tudies (with sulfur	
Understand and recognize correlatin imaging in the podiatric setting	<u> </u>	e modalities and the	ir role
Accepts responsibility and demon	nstrates reliability and	desire to learn	
Is well organized, punctual, and e	efficient		
Overall Evaluation/Expectations Exceeds: Has the skills to practic Meets: Demonstrated required co Fails: Fails to meet expectations	e independently ompetencies	ed competencies	
What skills require more practice	e / improvement?		
What skills require formal remed	liation? If, none, pleas	se check here \square	
Attending / Faculty Comments:			
Resident's Comments:			
(Comments may be continued on	back of form if neces	esary.)	
Printed Name: Attending:	Signature:	Date:	
Resident:			
Program Director: George Sich l	III. DPM		

Charlie Norwood VAMC	
Podiatric Resident Rotation Assessment – Behavioral Science	
Resident: PGY:	
Rotation month/year	
Rotation: BEHAVIORAL SCIENCE	
Rating Scale:	
N/A – Not Applicable	
1-3: <u>Unsatisfactory</u> – requires remediation to achieve expected competency	
4-6: Satisfactory – meets expected competency for PGY level	
7-8: Superior – what one would expect from a resident ready to graduate	
9: Practitioner – what one would expect from an experienced licensed practitioner	in Behavior
Science / Psychiatry	
Use Rating Scale Above to Grade Attainment of Competencies	
Commetencies Specific for Potations	Grade:
Competencies Specific for Rotation: Observe and familiarize with comprehensive psychiatric history/ mental	Grade:
status exam	
December the month lines of levels entered to an entered the continue to	
Recognize the mental impact lower extremity amputations have on the veteran	
Recognize various mental conditions: i.e. PTSD, schizophrenia, depression,	
substance abuse, and other psychotic disorders	
Knowledge of indications for dosing, side effects, and drug interactions	
of: mood stabilizers, antipsychotics, antidepressants, anxiolytics, etc.	
Understand the complexities of managing catastrophic conditions – limb	
loss, spinal cord injury	
Knowledge of substances of abuse and management of toxicity and withdrawal	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (ple	,):	
Exceeds: Has the skills to practice in	1 .		
Meets: Demonstrated required comp		uirad aamnatanaias	
Fails: Fails to meet expectations or d	emonstrate req	uired competencies	
What skills require more practice / in	nprovement?		
1	1		
What skills require formal remediation	on? If, none, p	lease check here □	
Attending / Faculty Comments:			
Attending / Lacuity Comments.			
Resident's Comments:			
(Comments may be continued on bac	ck of form if ne	ecessary.)	
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Printed Name:	Signature:	Date:	
Attending:			
D 11			
Resident:			
Program Director: George Sich III, l	DPM		

Charlie Norwood VAMC	
Podiatric Resident Rotation Assessment – Dermatology	
Resident: PGY:	
Rotation month/year	
Rotation: DERMATOLOGY	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitioner Dermatology	in
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation:	Grade
Diagnosis and treatment of general dermatologic conditions	
Diagnosis of skin conditions related to the lower extremities and following medical conditions: i.e. diabetes, rheumatoid, endocrine disorders, infection	
Knowledge of topical and oral medication commonly prescribed in dermatology	
Knowledge of oral antifungal medications and risks and complications of their use, including drug-drug interactions	
Participating and/or observing skin procedures such as: skin biopsies (punch vs shave), curettage, cryofreeze	
Understanding of skin care / wound care after biopsy	
Knowledge of skin cancers, their recognition, and protocol of their treatment	
Identify and procuring fungal KOH samples	
Understand the difference between PAS and GMS stains	
Knowledge of different types of moisturizers and when to use what product	
Knowledge on the use of a dermatoscope.	

Accepts responsibility and demonstrates reliability	y and desire to learn	
Is well organized, punctual, and efficient		
Overall Evaluation/Expectations (please check on Exceeds: Has the skills to practice independently Meets: Demonstrated required competencies Fails: Fails to meet expectations or demonstrate re		
What skills require more practice / improvement?		
What skills require formal remediation? If, none,	please check here □	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form if	necessary.)	
Printed Name: Attending:	Signature:	Date:
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC Podiatric Resident Rotation Assessment – Emergency Medicine	
Resident: PGY: Rotation month/year Rotation: EMERGENCY MEDICINE	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitioner Medicine	r in Emergency
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation: Ability to "triage" patients to appropriate level of care, understanding of initial assessment processes and emergency protocols	Grade:
Recognition and initial management of common systemic emergencies which may be encountered incidentally in field / office / OR / inpatient settings (including polytrauma, sepsis, cardiac arrest, stroke, hypoglycemia, hyperglycemic emergencies, electrolyte abnormalities, chest pain, abdominal pain)	
Management of common emergency presentations pertinent to podiatry (including fractures, lacerations, burns, and other wounds)	
Routine management of common systemic comorbidities such as hypertension, diabetes, fluid and electrolyte repletion, choice of antibiotics	
Thorough and accurate histories and other subjective patient evaluations, including ability to elicit subtle information sometimes not readily offered by patient.	
Thorough and accurate exams and other objective patient evaluations, including ability to notice subtle exam findings sometimes not readily apparent	
Ability to develop a differential diagnosis on an undifferentiated patient based on initial presentation	
Ability to choose appropriate stat emergent studies (laboratory and radiology) versus indicated but routine nonemergent outpatient studies	

Understanding and application of pertinent laborate	ory and radiologic findings	
Understanding of social factors which complicate c resources, family support, homelessness, low health		
Work ethic, efficiency, reliability, personal respons patients simultaneously, reevaluate and follow resu participate in emergency department workflow	· ·	
Responsiveness to feedback and commitment to sel	f-improvement	
Attitude, interpersonal skills, and bedside manner		
Accepts responsibility and demonstrates reliability	and desire to learn	
Is well organized, punctual, and efficient		
Overall Evaluation/Expectations (please check one) Exceeds: Has the skills to practice independently Meets: Demonstrated required competencies Fails: Fails to meet expectations or demonstrate required		
What skills require more practice / improvement?		
What skills require formal remediation? If, none, p	lease check here □	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form if no	ecessary.)	
Printed Name: Attending:	Signature:	Date:
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC Podiatric Resident Rotation Assessment - Pathology	
Resident: PGY: Rotation month/year Rotation: PATHOLOGY	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practition	
*Use Rating Scale Above to Grade Attainment of Competencies	*
Competencies Specific for Rotation: Understands proper techniques in procuring pathology specimens	Grade:
Able to recognize normal and abnormal gross features	
Observed automated process of laboratory testing in the following areas: Hematology, Immunology, Toxicology and Microbiology	
Can interpret the results of: blood chemistries, drug screens, coagulation studies, blood gases, synovial fluid analysis, urinalysis and tissue cultures	_
Understands the limitations of such studies to be able to critically select proper tests suited to a particular diagnostic problem	
Understands the principles considered in test selection for screening, diagnosis, treatment and monitoring of disease	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (please check or Exceeds: Has the skills to practice independently	,	
Meets: Demonstrated required competencies		
Fails: Fails to meet expectations or demonstrate r	equired competencies	
What skills require more practice / improvement	?	
What skills require formal remediation? If, none	, please check here \Box	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form if	necessary.)	
Printed Name:	Signature:	Date:
Attending:		
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC	
Podiatric Resident Rotation Assessment – Infectious Diseases	
Resident: PGY: PGY:	
Rotation: INFECTIOUS DISEASE	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitioner Disease	r in Infectious
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation: Perform thorough problem-focused history and physical exam being evaluated for infectious disease	Grade:
Able to order and interpret appropriate laboratory studies	
Able to order and interpret appropriate diagnostic modalities	
Can properly collect culture specimens (soft tissue, fluid, bone)	
Can interpret culture and sensitivity results and place patient on appropriate antibiotic(s)	
Knowledgeable of the various laboratory testing/cultures for various infectious organisms	
Understand antibiotic therapy, oral and parental, in both the normal and compromised patients, including drug pharmacology, potential interactions, side effects, and cost factors	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (please check of Exceeds: Has the skills to practice independently	,	
Meets: Demonstrated required competencies	,	
Fails: Fails to meet expectations or demonstrate	required competencies	
What skills require more practice / improvement	t?	
What skills require formal remediation? If, none	e, please check here	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form i	f necessary.)	
Printed Name: Attending:	Signature:	Date:
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC	
Podiatric Resident Rotation Assessment - Rheumatology	
Resident: PGY:	
Rotation month/year	
Rotation: RHEUMATOLOGY	
Rating Scale:	
N/A – Not Applicable	
<u>1-3: Unsatisfactory</u> – requires remediation to achieve expected competency	
4-6: Satisfactory – meets expected competency for PGY level	
7-8: Superior – what one would expect from a resident ready to graduate	
<u>9: Practitioner</u> – what one would expect from an experienced licensed practitioner i Rheumatology	n
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation:	Grade:
Demonstrate ability to perform complete joint examination	
Demonstrate the knowledge to diagnose the following: rheumatoid arthritis, SLE, scleroderma, polymyositis, spondyloarthropathies, vasculitis, crystal -induced synovitis, osteoarthritis, regional musculoskeletal pain syndrome, fibromyalgia	
Develop competence in diagnostic lab work, joint fluid analysis, and imaging which aid in diagnosing arthropathies	
Develop competence in the therapeutic injection of diarthrodial joints, bursae, and tenosynovial structures	
Develop competence in rheumatoid pharmacology: NSAIDs, analgesics, Glucocorticoids, anti-hyperuricemic drugs, steroids, etc.	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (please check of Exceeds: Has the skills to practice independently Meets: Demonstrated required competencies Fails: Fails to meet expectations or demonstrate in	, '	
What skills require more practice / improvement		
What skills require formal remediation? If, none	, please check here \Box	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form if	`necessary.)	
Printed Name: Attending:	Signature:	Date:
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC	
Podiatric Resident Rotation Assessment – Anesthesiology	
Resident: PGY:	
Rotation month/year	
Rotation: ANESTHESIOLOGY	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitioner i Anesthesiology	n
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation:	Grade:
Understands the components, techniques, and normals/abnormals of the	Jiuue.
history and physical examination pertinent to the preanesthestic	
assessment	
Understands the laboratory tests pertinent to the preanesthetic assessment and their normals/abnormals	
Understands ASA Physical Status classification system and the impact of medical comorbidities on preanesthetic assessment and management	
Understands the advantages/disadvantages of general, spinal, epidural, regional, and conscious sedation anesthesia versus other potentially applicable forms of anesthesia	
Understands anesthetic complications and their management	
Understands pertinent regional anatomy, including the airway	
Understands the technical aspects of maintaining an airway	
Understands the technical aspects of intubation	
Understands the technical aspects of introducing an LMA	
Understands the technical aspects of obtaining IV access	
Understands the technical aspects of administration of spinal anesthesia	

Understands the technical aspects of perianesthe	sia monitoring of a patient	
Accepts responsibility and demonstrates reliability	ity and desire to learn	
Is well organized, punctual, and efficient		
Overall Evaluation/Expectations (please check of Exceeds: Has the skills to practice independently Meets: Demonstrated required competencies Fails: Fails to meet expectations or demonstrate	y	
What skills require more practice / improvement	t?	
What skills require formal remediation? If, none	e, please check here	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form in	f necessary.)	
Printed Name: Attending:	Signature:	Date:
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC Podiatric Resident Rotation Assessment – Plastic Surgery	
Resident: PGY:	
Rotation month/year	
Rotation: PLASTIC SURGERY	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitione Surgery	r in Plastic
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation:	Grade:
Able to perform complete surgical history and physical exam	———
Able to perform elective skin incision planning and execution	
Knowledgeable of the types of closure and when it is appropriate. (primary, secondary, delayed)	
Knowledgeable of the various needle styles and when they are best used	
Knowledgeable of the various sutures and when they are best used	
Knowledgeable of the various suturing techniques to minimize scarring	
Knowledgeable in more advanced surgical plastic techniques, including Atraumatic tissue handling, suturing techniques, and instrumentation	
Participate in the comprehensive team approach to the medical and surgical management of diabetic foot ulcers	
Knowledgeable in the various techniques of soft tissue coverage, i.e., skin grafts, vascular flaps, skin plasty	
Management of basic and complex wounds and infections	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (please check on Exceeds: Has the skills to practice independently	e):	
Meets: Demonstrated required competencies		
Fails: Fails to meet expectations or demonstrate re	equired competencies	
What skills require more practice / improvement?		
What skills require formal remediation? If, none,	please check here	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form if r	necessary.)	
Printed Name:	Signature:	Date:
Attending:		
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC	
Podiatric Resident Rotation Assessment – Private Practice Podiatry	
Resident: PGY:	
Rotation month/year	
Rotation: PRIVATE PRACTICE PODIATRY	
Rating Scale:	
N/A – Not Applicable	
<u>1-3: Unsatisfactory</u> – requires remediation to achieve expected competency	
<u>4-6: Satisfactory</u> – meets expected competency for PGY level	
7-8: Superior – what one would expect from a resident ready to graduate	
9: Practitioner – what one would expect from an experienced licensed practitioner	in Podiatry
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation:	Grade:
Understand proper documentation for each patient visit and how this	Grade.
affects billing	
ancers onning	
Understand use of radiology in office setting and the regulations and billing	
associated	
Know medications/products used in the office setting and expiration dates	
Understand proper ICD-10 and CPT coding to optimize your billing and	
collections	
Understand insurance guidelines for routine foot care, diabetic shoes & DME	
Understand time & schedule management for efficient patient flow	
Onderstand time & senedule management for efficient patient now	
Understand how to effectively use staff (CMAs, LPNs, RNs) to manage patients	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (please check on Exceeds: Has the skills to practice independently Meets: Demonstrated required competencies		
Fails: Fails to meet expectations or demonstrate re	equired competencies	
What skills require more practice / improvement?	•	
What skills require formal remediation? If, none,	please check here \square	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form if	necessary.)	
Printed Name: Attending:	Signature:	Date:
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC Podiatric Resident Rotation Assessment – Orthopedics (VA)		
Resident: PGY:		
Resident: PGY: Rotation month/year		
D. 4.4. C.		
Rotation: ORTHOPEDICS (VA)		
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practi		n Orthopedics
Use Rating Scale Above to Grade Attainment of Competent	cies	
Competencies Specific for Rotation:	G	rade:
<u> </u>		rauc.
Identify the anatomy of the musculoskeletal system and explain the physiological syst	ogy	
of tissue and bone healing mechanisms		
Take a history which covers all areas pertinent to the presenting lower extre	mity	
orthopedic problem		
-		
Conduct a physical examination which leads to a correct diagnosis of the		
lower extremity orthopedic problem		
iower extremity orthopeate problem		
Diamaga and treat authoromethics analy as acret and authorities		
Diagnose and treat arthropathies, such as gout and arthritis		
Diagnose common lower extremity athletic injuries	_	
Able to describe x-ray findings accurately and know appropriate classificati	on	
systems (lower extremity biased)		
Observe minor procedures (e.g., cast application, arthrocentesis, insertion		
of traction pins)		
of traction pins)		
Observe various aspects of surgical management of orthopedic patients		
including total joint replacement, arthroscopy, operative reduction		
of fractures and reconstructive surgery in the adult patient		
Learn upper extremity and shoulder examination especially related to the		
use of crutches and gait assistive devices.		
	_	
Accepts responsibility and demonstrates reliability and desire to learn		
Accepts responsibility and demonstrates remaining and desire to realif		
T 11 ' 1 ' 1 ' CC' ' '		
Is well organized, punctual, and efficient		

Overall Evaluation/Expectations (please check one Exceeds: Has the skills to practice independently Meets: Demonstrated required competencies): 		
Fails: Fails to meet expectations or demonstrate rec	uired competencies		
What skills require more practice / improvement?			
What skills require formal remediation? If, none, p	lease check here		
Attending / Faculty Comments:			
Resident's Comments:			
(Comments may be continued on back of form if necessary.)			
Printed Name: Attending:	Signature:	Date:	
Resident:			
Program Director: George Sich III, DPM			

Charlie Norwood VAMC	
Podiatric Resident Rotation Assessment – Orthopaedics (AU Pediatrics)	
Resident: PGY:	
Rotation month/year	
Rotation: ORTHOPEDICS (AU - PEDIATARICS)	
Rating Scale:	
N/A – Not Applicable	
1-3: <u>Unsatisfactory</u> – requires remediation to achieve expected competency	
4-6: Satisfactory – meets expected competency for PGY level	
7-8: Superior – what one would expect from a resident ready to graduate	
9: Practitioner – what one would expect from an experienced licensed practitioner	in Pediatric
Orthopedics	
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation:	Grade:
Be able to obtain a comprehensive pediatric history	
Be able to perform a complete pediatric physical exam	
Understand the etiology, diagnosis, and treatment of following diseases:	
-neuromuscular (CP, MD, spina bifida, CMT, Friedrich's ataxia)	
-infectious bone and joint diseases in children	
-congenital digital deformities (clinodactyly, polydactyly, syndactyly	
Evaluate the etiology, diagnose, and treat following disorders more specific to	
Lower extremities (metatarsus adductus, juvenile HAV, talipes	
calcaneovalgus, vertical talus, clubfoot, internal and external tibial	
torsion, tibial varum and valgum, genu varum and valgum, antetorsion,	
retrotorsion, coxa vara, coxa valgum, dislocated hip	
Diagnose and treat epiphyseal and bony fractures (Salter classification)	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (please check on Exceeds: Has the skills to practice independently	e):	
Meets: Demonstrated required competencies		
Fails: Fails to meet expectations or demonstrate re	equired competencies	
What skills require more practice / improvement?		
What skills require formal remediation? If, none,	please check here	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form if r	necessary.)	
Printed Name:	Signature:	Date:
Attending:		
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC		
$Podiatric\ Resident\ Rotation\ Assessment-Orthopaedics$	(AU Trauma)	
Resident:	PGY:	
Rotation month/year		
Rotation: ORTHOPEDICS (AU - TRAUMA)		
Rating Scale:		
N/A – Not Applicable		
1-3: <u>Unsatisfactory</u> – requires remediation to achieve exp	pected competency	
4-6: Satisfactory – meets expected competency for PGY		
7-8: Superior – what one would expect from a resident r		
9: Practitioner – what one would expect from an experien	nced licensed practitione	r in Orthopedic
Trauma		
Use Rating Scale Above to Grade Attain	ment of Competencies	
<u> </u>	•	
Competencies Specific for Rotation:		Grade:
Know patho-anatomy of skeletal injuries to the foot and	lower leg	
Know classifications of fractures and dislocations of the	lower leg and foot	
Understand the priorities for initial management, triage,	and initial stabilization	
of skeletal injuries in the multi-injured patient		
	1	
Know the indications for various methods of operative a	nd non-operative	
treatment of trauma to the lower leg and foot		
Recognize how to treat compartment syndromes of the fe	oot and lower leg	
	1 1 1 1	
Understand the post operative care of trauma patients income of injury specific rehabilitation and DVT screening/prop		
Accepts responsibility and demonstrates reliability and d	lesire to learn	
recepts responsibility and demonstrates renability and d	Cone to Icani	
Is well organized, punctual, and efficient		

Overall Evaluation/Expectations (please check on Exceeds: Has the skills to practice independently	e):	
Meets: Demonstrated required competencies		
Fails: Fails to meet expectations or demonstrate re	quired competencies	
What skills require more practice / improvement?		
What skills require formal remediation? If, none,	please check here	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form if r	necessary.)	
Printed Name:	Signature:	Date:
Attending:		
Resident:		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC Podiatric Resident Rotation Assessment – Vascular Surgery	
Resident: PGY: Rotation month/year	
Rotation: VASCULAR	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitione Surgery	r in Vascular
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation: Able to perform complete surgical history & physical and preop and postop orders	Grade:
Surgical management of patients including preoperative, operative, and postoperative care of patients with arterial, venous, and lymphatic disease	
Acquainted with the techniques and reading of vascular radiology	
Familiarize with vascular procedures including carotid, peripheral, and visceral stenting, thoracic and AAA stent grafts, and advanced open and endovascular surgical procedures	
Understand the multi-disciplinary approach with various departments when it comes to limb salvage and being a team member in VA PAVE	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (please check or	,	
Exceeds: Has the skills to practice independently	7	
Meets: Demonstrated required competencies		
Fails: Fails to meet expectations or demonstrate	required competencies	
What skills require more practice / improvement	?	
What skills require formal remediation? If, none	e, please check here	
	_	
Attending / Faculty Comments:		
2 ,		
Resident's Comments:		
(Comments may be continued on back of form if	necessary.)	
Printed Name:	Signature:	Date:
Attending:		
Resident:		
TCOMOIN		
Program Director: George Sich III, DPM		

Charlie Norwood VAMC	
Podiatric Resident Rotation Assessment – Pain Medicine	
Resident: PGY: Rotation month/year Rotation: PAIN MEDICINE	
Rating Scale: N/A – Not Applicable 1-3: Unsatisfactory – requires remediation to achieve expected competency 4-6: Satisfactory – meets expected competency for PGY level 7-8: Superior – what one would expect from a resident ready to graduate 9: Practitioner – what one would expect from an experienced licensed practitioner Management	· in Pain
Use Rating Scale Above to Grade Attainment of Competencies	
Competencies Specific for Rotation: Understand the multidimensional nature of pain and complexities. Differentiate between somatic, visceral, and neuropathic pain and treatment pathways	Grade:
Familiarize with various pain assessment and measurement tools	
Understand various approaches to pain management: pharmaceutical and non-pharmaceutical	
Understand podiatry's role in the context of pain management	
Demonstrate basic knowledge and understanding of anatomy and pathophysiology of pain mechanisms	
Accepts responsibility and demonstrates reliability and desire to learn	
Is well organized, punctual, and efficient	

Overall Evaluation/Expectations (please check of Exceeds: Has the skills to practice independently	,	
Meets: Demonstrated required competencies	,	
Fails: Fails to meet expectations or demonstrate	required competencies	
What skills require more practice / improvement	t?	
What skills require formal remediation? If, none	e, please check here	
Attending / Faculty Comments:		
Resident's Comments:		
(Comments may be continued on back of form i	f necessary.)	
Printed Name: Attending:	Signature:	Date:
Resident:		
Program Director: George Sich III, DPM		

Remediation of Unsatisfactory Performance

Remediation Policy

- (A) It is essential to fulfilment of the Residency Program mission that each resident performs at an adequate level of competence.
- (B) Upon learning or observing a performance problem with a resident, the Program Director will present the resident's performance issue to the Podiatry Clinic staff and the chief resident for additional input, and may appoint a mentor to assist in correcting the performance deficiency. The Program Director will counsel the resident and will document this counseling in the resident's file.
- (C) If a resident continues to perform below the adequate level of competence after counseling, demonstrates unprofessional or unethical behavior, engages in misconduct, or otherwise fails to fulfill his or her responsibilities with respect to the Residency Program, the Program Director will place the resident on formal academic remediation.
- (D) Upon placement on formal academic remediation, a resident will be informed in person by the Program Director and will be provided with a written remediation plan, which will include:
 - 1. A statement of the grounds for remediation, including identified deficiencies or problem behaviors;
 - 2. The duration of the remediation period, from one to three months;
 - 3. The plan for addressing the specific deficiencies or problem behaviors, and the criteria by which successful remediation will be judged;
 - 4. The assignment of a mentor to meet with the resident on a weekly basis to take report and assist the resident in progress toward successful remediation; and
 - 5. A notice that failure to meet the conditions of academic remediation could result in extended probation, additional training time, and/or suspension or dismissal from the program at the end of the remediation.
- (E) If a resident does not complete successful remediation and is dismissed from the Residency Program, he or she may appeal the adverse decision according to the Podiatry Residents Dispute Resolution Process.

Evaluation, Correction, and Termination

Due Process and Mechanism of Appeal

The Podiatry resident is a temporary employee of the Department of Veterans Affairs (VA) appointed pursuant to 38 U.S.C. §7405.

The local governing instruction for CNVAMC is <u>DM 110.509</u>, "<u>Supervision of Physician</u>, <u>Dental</u>, <u>Optometry</u>, <u>Chiropractic</u>, <u>and Podiatry Residents</u>," which implement the terms of the following VHA documents:

- 1) VHA Directive 1400.01, "Supervision of Physician, Dental, Optometry, Chiropractic, and Podiatry Residents";
- 2) VHA Handbook 1400.04(1), "Supervision of Associated Health Trainees"; and
- 3) VHA Handbook 1400.08(1) "Education of Associated Health Professions"

All of these references area available in the Resident Manual document library in the <u>Podiatry S:</u> drive. ¹⁶

The Podiatry Residency Program follows due process guidelines to assure that decisions are fair and nondiscriminatory. During their first week, as part of the orientation process, the Residency Manual (which includes the program's policies and procedures) is reviewed with the residents. A hard copy is kept in the residents' room (4C153). A protected electronic copy is kept on the S: drive as indicated in earlier in this document. Residents must sign an acknowledgement indicating that they have read and understand the program's policies and procedures. If changes are made to the Residency Manual, then the residents must sign again indicating acknowledgement of the changes.

The VA reserves the right to terminate a podiatry resident's participation in the podiatry residency program for lack of performance consistent with program standards deemed substandard by the Program Director and/or training committee. Such actions may include the failure to meet program requirements as identified by the Council on Podiatric Medical Education (CPME) and specific objectives stated by resident policy. This may include but is not limited to the following:

- Incompletion, failure to attend and/or complete minimum requirements for goals and objectives of any of the rotations and/or the program competencies in general.
- Consistently poor performance in any of the rotations.
- Gross incompetence where the resident is deemed dangerous to patients as defined and documented by podiatric and/or medical staff.
- Failure to keep medical/surgical logs and diary current (i.e., within 30 days of encounters).
- Failure to conduct inpatient rounds in a timely manner (i.e., within 24 hours of notification or as specifically directed by an Attending).

¹⁶ S:\VHAAUGPODIATRY\Resident Manual\RESIDENT MANUAL AND ASSESSMENTS

- Failure to fulfill on-call duties satisfactorily. This may include not responding to on call pager messages and requests, not physically seeing patients upon consultation, not communicating with other team members, by not being within a vicinity allowing a reasonable response time to the hospital when on call and/or not assuring hospital coverage when call duties cannot be met.
- Demonstrating a pattern of failure to stay well informed or to remain prepared with medical and surgical status of both inpatients and outpatients.
- Poor attitude and/or disrespect towards patients, students and/or staff members.
- Failure to complete dictations and progress notes as prescribed in VA and training program policies (i.e., Medical Center policy usually requires note to be completed within 24 hours of the encounter).
- Demonstrating a pattern of failure to be prepared for mandatory didactic and academic activities (e.g., grand rounds and Journal Club duties, etc.).
- Demonstrating a pattern of consistent absences or tardiness to clinic, Operating Room and/other required meetings.

The VA has established a Drug-Free Workplace Program, and aims to create an environment that is safe, healthful, productive and secure, setting a goal to prevent Federal employee use of illegal drugs, whether on or off duty. The policy can be found on the VA website. 17

If the Program Director considers the infractions minor, the resident will be counseled and provided corrective feedback verbally and in writing (Report of Contact VA Form 119 with a record kept in the resident's file) and resolution may be developed to mitigate the deficiency or problem. The remediation process for this program will guide all academic and training related deficiencies.

However, if consistent infractions are noted and/or the Program Director and/or training committee considers an infraction significant, the VA will notify the resident and in writing (Report of Contact VA Form 119 with a record kept in the residents file) of its intent to terminate his or her participation in the training program. In most cases, the resident's employment will also be terminated at this time. While, as noted above, the resident may not challenge termination of his or her employment, he or she may dispute (in writing) the termination of his or her participation in the training program pursuant to the following process.

If it is determined that a resident should be terminated from the program, his or her participation in the program will be immediately suspended and the resident will be placed on administrative absence with pay until a decision is finalized regarding his or her program status. A certified letter of intent to terminate will be sent by the Program Director to the resident with a list of the act or acts of misconduct or infractions leading to this action.

The resident will have seven (7) days from the date of receipt of the letter of intent to terminate to file a written request to respond with the Program Director. If the resident does not file a timely written request to respond, the Program Director will issue within ten (10) days of the end of the request-to-respond period a letter terminating the resident's participation in the training

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¹⁷ https://www.va.gov/OAA/onboarding/VHA HPTsDrug-FreeWorkplaceOAA HRA.pdf

program as of an effective termination date stated in the letter (copy to the Chief of Staff, Chief of Surgery, and Chief of Human Resources).

If the resident files a written request to respond within the request-to-respond period, the following process will be initiated:

- 1. A three-person ad hoc committee will be formed, consisting of (1) a Podiatry staff member, (2) the Chief of Surgery, and (3) a non-Podiatry member of the surgical or medical staff, to hear the resident's dispute. The committee members will choose a chair from among themselves. The committee chair will be responsible for causing a summary of the hearing to be made.
- 2. A hearing will be scheduled within fourteen (14) days of the Program Director's receipt of the resident's request to respond.
- 3. The VA and the resident may choose to have an attorney/representative present to provide advice. Neither the VA's nor the resident's attorney/representative may participate in the hearing.
- 4. The resident will present his or her argument of dispute to be considered by the committee members.
- 5. The committee will vote on a decision after the resident has presented his or her argument and both the resident and his or her attorney/representative have left the room. Each committee member will have one vote; abstention is not allowed.
- 6. The committee's finding and final vote will be forwarded to the Chief of Staff or Acting Chief of Staff, who may (a) concur with the committee's findings/action, (b) request additional information before proceeding to a decision, or (c) decide to take a different action. The Chief of Staff's decision will be final.
- 7. The resident will be notified of the Chief of Staff's decision within ten (10) days of the Chief of Staff making a decision.

Any person with a conflict of interest related to the dispute, including the Program Director, must be excluded from participation in all levels of the appeal process.

To the extent that any of the foregoing Podiatry Residents Dispute Resolution Process conflicts with VA Handbook 5021, Part VI, paragraph 15, or other federal regulation or statute, the VA Handbook procedures or other federal regulation or statute shall be controlling.

Problematic Resident Performance or Conduct

This section describes the program's procedures for identifying, assessing, and, if necessary, remediating problematic resident performance.

Definition of Problematic Behaviors

- (A) Problematic behaviors are broadly defined as those behaviors that disrupt the resident's professional role and ability to perform required job duties, including the quality of
 - 1. the resident's clinical services:

- 2. the resident's relationships with peers, supervisors, or other staff; or
- 3. the resident's ability to comply with appropriate standards of professional and/or ethical behavior.
- (B) Problematic behaviors may be the result of the resident's inability or unwillingness to
 - 1. acquire professional standards and skills that reach an acceptable level of competency;
 - 2. minimize the impact of personal issues on training-related activities and competencies; or
 - 3. mitigate stress induced by either work-related or non-work-related factors
- (C) Behaviors reach a problematic level when they include one or more of the following characteristics:
 - 1. The resident does not acknowledge, understand, or address the problem.
 - 2. The problem is not merely a deficit in skills, which could be rectified by further instruction and training.
 - 3. The resident's behavior does not improve despite feedback, remediation, effort, and/or time.
 - 4. The professional services provided by the resident are negatively affected.
 - 5. The problem affects more than one area of professional functioning.
 - 6. The problem requires a disproportionate amount of attention from training supervisors.
- (D) Some examples of problematic behaviors include:
 - 1. Engaging in dual role relationships (inappropriate relationships with patients)
 - 2. Violating patient confidentiality
 - 3. Failure to respect appropriate boundaries
 - 4. Failure to identify and report patients' high-risk behaviors
 - 5. Failure to complete written work in accordance with supervisor and/or program guidelines
 - 6. Treating patients, peers, and/or supervisors in a disrespectful or unprofessional manner
 - 7. Criticism, insulting, or other overt disrespect of patients, peers, and/or supervisors in their absence, especially when done in the presence of patients and their families
 - 8. Plagiarizing the work of others or giving one's work to others to complete
 - 9. Repeated tardiness
 - 10. Unauthorized absences
 - 11. Cumulative absences that affect ability to complete program requirements within designated timeframe

NOTE: This list is not exhaustive. Problematic behaviors also include behaviors discouraged or prohibited by CPME standards, VA policies and procedures, and VHA Handbook 1400.08 Education of Associated Health Professions as outlined during orientation.

Remediation of Problematic Performance or Conduct

It should be noted that every effort is made to create a climate of access and collegiality within the service. The Program Director is actively involved in monitoring the training program and frequently checks informally with residents and supervisors regarding residents' progress and potential problems. In addition, Resident-Director meetings are held to provide another forum for discovery and resolution of potential problems. Residents are also encouraged to raise concerns with the Program Director as they arise. It is our goal to help each resident reach his/her full potential as a developing professional. Supervisory feedback that facilitates such professional growth is essential to achieving this goal.

Resident Evaluations

Residents will be evaluated by each rotation director based on the goals and objectives to achieve competencies of each rotation. These rotation evaluations will serve to evaluate the resident's performance in the areas of knowledge and skills, as well as their motivation and attitude. All written evaluations become a part of the resident's permanent file within the Podiatry Section. These records are maintained by the Program Director and kept in secure cabinets or electronically in the Program Directors' office. The Program Director also conducts and documents at minimum a semiannual meeting with each resident to review the extent to which the resident is achieving the competencies.

Residents are continuously evaluated and informed about their progress in the program. It is hoped that residents and supervisors establish a working professional relationship in which constructive feedback can be given and received. During the evaluation process, the resident and supervisor discuss such feedback and, in most cases, reach a resolution about how to address any difficulties. Although residents are formally evaluated at regular intervals, problematic behaviors may arise and need to be addressed at any given time.

If a resident fails to meet expectations at the time of the written evaluation, or at any time a supervisor observes serious deficiencies which have not improved through ongoing supervision, procedures to address problematic performance and/or conduct would be implemented. These include:

- 1. Supervisor meets with Program Director and/or full Training Committee to assess the seriousness of resident's deficient performance, probable causes, and actions to be taken. As part of this process, any deficient evaluation(s) are reviewed.
- 2. After a thorough review of all available information, the Program Director and/or Training Committee may implement one or more of the following steps, as appropriate
 - a) Informal counseling;
 - b) Formal counseling;
 - c) Probation; or
 - d) Termination
- 3. At any stage of the process, the resident may request assistance or consultation, as outlined in the section on Grievances.

Residents may also request assistance or consultation outside of the program, resources for which include the VA Office of Resolution Management (ORM), ¹⁸ the Council on Podiatric Medical Education (CPME) complaint form, ¹⁹ or independent legal counsel at their own expense.

ORM is a department within the VA with responsibility for providing a variety of services and programs to prevent, resolve, and process workplace disputes in a timely and high-quality manner. These services and programs include:

- *Prevention*: Programs that ensure that employees and managers understand the characteristics of a healthy work environment and have the tools to address workplace disputes.
- Early Resolution: ORM is the lead organization for workplace alternative dispute resolution (ADR) within the VA. This form of mediation is available to all employees. A fellow VA employee who has voluntarily agreed to mediate workplace disputes and has been specially trained in mediation techniques and conflict resolution will act as an impartial person helping people having a dispute to talk to each other and resolve their differences. The mediator does not decide who is right or wrong, but rather helps the parties to the dispute to create their own unique solution to their problem. Employees who elect to use mediation do not give up any other rights.
- Equal Employment Opportunity (EEO) Complaint Processing

Please note that union representation is not available to residents, as they are not union members under the conditions of their VA term-appointment.

All documentation related to the remediation and counseling process becomes part of the resident's permanent file within the Podiatry Section. These records are maintained by the Program Director and kept in secure, locked cabinets or electronic form in his or her office.

NOTE: See VHA Handbook 1400.08, Education of Associated Health Professions, 10.b, and VHA Handbook 1400.01, Supervision of Physician, Dental, Optometry, Chiropractic and Podiatry Residents

Remediation Plan

Once a determination is made that a formal remediation plan is necessary the timeline for reassessments will be defined based on the individual needs of the resident. (E.g., 1st reassessment at one month, 2nd reassessment if needed at two months, 3rd reassessment if needed at three months.) The Designated Education Officer should be notified of the remediation plan and the resident's involvement.

¹⁸ Department of Veterans Affairs Office of Resolution Management (08), 810 Vermont Avenue NW, Washington, DC 20420, 1 + (202) 501-2800 or toll-free 1 + (888) 737-3361, http://www.va.gov/orm

¹⁹ https://www.cpme.org/residencies/content.cfm?ItemNumber=2444&navItemNumber=2245

Upon reassessment at the planned checkpoint, one of five courses of action may be determined to be warranted: No further action, informal counseling, formal counseling, probation, or termination.

Informal counseling

Informal counseling is appropriate if the supervisor decides that the problem(s) are best dealt with in ongoing supervision.

Formal counseling

Formal counseling is appropriate if the supervisor decides that the problem(s) require structured correction. A written statement is provided to the resident including the following information:

- 1. A description of the problematic behavior(s);
- 2. Documentation that the Program Director and/or Training Committee is aware of and concerned about the problematic behavior(s) and has discussed these with the resident; and
- 3. A remediation plan to address the problem(s) within a specified time frame, setting clear objectives and identifying procedures for meeting those objectives.

Possible remedial steps include (but are not limited to):

- 1. Increased level of supervision, either with the same or with other supervisors;
- 2. Assigned readings or other forms of instruction;
- 3. Changes in the format, assigned rotations, or other areas of emphasis in supervision;
- 4. Recommendation of personal therapy, including clear objectives addressing the behavior in question;
- 5. Recommendation or requirement of further training to be undertaken; or
- 6. Recommendation or requirement of leave of absence

The resident is also invited to provide a written statement regarding the identified problem(s). As outlined in the remediation plan, the supervisor, Program Director, and resident will meet to discuss resident's progress at a specified reassessment date. As part of this process, the Program Director will contact the resident's graduate program (if the affiliate is the program sponsor) to notify them that resident requires a remediation plan and will seek the program's input to the plan. The Program Director documents the outcome and gives written notification to the resident and supervisor(s).

NOTE: See VHA Handbook 1400.08, Education of Associated Health Professions.

Probation

Probation is warranted when problematic behavior(s) are deemed to be more serious by the Training Committee or when repeated efforts at remediation have not resolved the issue. IN this circumstance the Designated Education Office should be notified.

The resident will be given written notice of probation, with a statement including the following:

- 1. A description of any previous efforts to rectify the problem(s);
- 2. Notification of and consultation with the resident's graduate program (if the affiliate is the program sponsor) regarding further courses of action;
- 3. Specific recommendations for resolving the problem(s); and
- 4. A specified time frame for the probation during which the problem is expected to be rectified and procedures for assessing this are established

The resident will be invited to provide a written statement regarding the identified problem(s). As outlined in the Probation Notice, the supervisor(s), Program Director, resident, and a representative from the resident's graduate program (optional) will meet to discuss the resident's progress at the end of the probationary period. The Program Director will document the outcome and give written notification to the resident, supervisor, the graduate program (if affiliate is the program sponsor), the Designated Education Officer, and the facility Chief of Human Resources.

NOTE: See VA Handbook 5021, Employee/Management Relations

Definition of Serious Infractions

Any illegal or unethical conduct by a resident must be brought to the attention of the Program Director as soon as possible. Any person who observes or suspects such behavior has the responsibility to report the incident. The Program Director will document the issue in writing, as well as consult with the appropriate parties, depending on the situation (see description below). Infractions of a very minor nature may be resolved among the Program Director, the supervisor, and the resident, as described above.

Examples of significant infractions include but are not limited to:

- 1. Violation of ethical standards for the discipline, for the training program, or for government employees.
- 2. Violation of VA regulations or applicable Federal, state, or local laws.
- 3. Disruptive, abusive, intimidating, or other behavior that disturbs the workplace environment or that interferes or might reasonably be expected to interfere with Veteran care. Disruptive behaviors include profane or demeaning language, sexual comments or innuendo, outbursts of anger, throwing objects, serious boundary violations with staff or Veterans, inappropriate health record entries, and unethical, illegal, or dishonest behavior.

Depending on the situation and the time-sensitivity of the issues, the Program Director may consult with the Training Committee and Designated Education Officer to get further information or guidance. Following review of the issues, the Training Committee may recommend either formal probation or termination of the resident from the program.

Probationary status will be communicated to the resident, his or her graduate program, VA OAA, and CPME in writing and will specify all requisite guidelines for successful completion of the program. Any violations of the conditions outlined in the Probation Notice may result in the immediate termination of the resident from the program.

The Program Director may also consult with the Service and Section Chiefs, Human Resources, regional counsel, other members of hospital leadership (e.g., Designated Education Officer, Privacy Officer, Safety Officer, EEO Officer, Chief of Staff, Facility Director, etc.), VA OAA, or the resident's graduate program (if affiliate is the program sponsor) in situations where there may be an ethical or criminal violation. Such infractions may be grounds for immediate dismissal.

In addition, the Program Director may immediately put the resident on administrative duties or on administrative leave while the situation is being investigated. Under certain circumstances, the Residency Program may be required to alert the accrediting body (CPME) or other professional organizations (e.g., state licensing boards) regarding unethical or illegal behavior on the part of a resident. If information regarding unethical or illegal behavior is reported by the resident's graduate program (if affiliate is the program sponsor), the Residency Program may have to follow their policies and procedures regarding clinical duties, probation, or termination.

As described in the previous section on remediation of problematic performance or conduct, at any stage of the process, the resident may request assistance and/or consultation outside of the program and utilize the resources listed above.

All documentation related to serious infractions becomes part of the resident's permanent file with the Podiatry Section. These records are maintained by the Program Director and kept in secure, locked cabinets or electronically in his or her office or the Designated Education Officer's office.

Resident Grievance Procedure

This section details the program's procedures for handling any complaints brought by residents.

- 1. Residents are encouraged to attempt informal conflict resolution at the lowest possible level when a grievance of any kind arises, such as conflict with peers, supervisors, or other hospital staffs, or a problem with a particular training assignment.
- 2. If a conflict cannot be resolved informally, the resident will bring the grievance to the Program Director, who may meet with the parties as appropriate.

- a. If the resident's grievance is with the Program Director, it will instead be brought to the Chief of Podiatry.
- 3. If the Program Director cannot resolve the conflict, the resident, supervisor, and Program Director will bring the grievance to the Chief of Podiatry, who will intervene as necessary.
- 4. The Chief of Podiatry will convene a meeting of the parties involved in the dispute within two weeks of being notified of the grievance, and will act as moderator during the meeting. The Chief of Podiatry will make a written notification of his or her recommendation as to how best to resolve the grievance to the parties involved within one week of this meeting.
- 5. If the Chief of Podiatry's recommendation is not satisfactory to any of the parties involved, he or she may move to present the issue to the Chief of Staff.
- 6. The Chief of Staff will review the particulars of the grievance and the Chief of Podiatry's recommendation, and will make a written notification as to his or her decision as to how best to resolve the grievance to the parties involved within one week of this review.
- 7. The Chief of Staff's decision will be final, and all parties involved will abide by this binding decision.

For the purposes of handling resident grievances, if the Chief of Podiatry has dual responsibility as Program Director or is otherwise unavailable (e.g., on extended leave), the Designated Education Officer will perform the functions assigned to the Chief of Podiatry in this procedure.

	Date:
RESIDENCY MANUAL RECEIPT	
Subject: Click or tap here to enter text.	
2. I attest that I have been shown where a in the Residents' Room (801-4C153).	printed copy of the Podiatry Resident's Manual is kept
Click or tap here to enter text. Residency start date:07/01/Click or tap he	Date/Time ere to enter text.)
3. I attest that I have read and understand understand that I can ask questions for cla	the content in the Podiatry Resident's Manual. I arification at any time.
Click or tap here to enter text. Residency start date:07/01/Click or tap he	Date/Time ere to enter text.)
George Sich III, DPM Program Director	Date/Time

Resident's Evaluation of the Residency Program

To ensure that CNVAMC's Residency Program provides the best PMSR training possible, it is essential that residents themselves provide feedback on the program. To that end, we ask that you, the resident, evaluate the residency program as honestly as possible. Your evaluation will allow us to make corrections to whatever does not work, and make improvements on whatever does. You are free to evaluate the following areas either by confidential written document or by informal discussion with the Attendings.

The areas that we specifically would like your assessment are as follows:

- 1. The overall structure of the program, including podiatric and non-podiatric rotations
- 2. The quality of teaching and clinical supervision
- 3. The level of participation in patient care
- 4. The diversity and volume of cases
- 5. The appropriateness of goals and objectives
- 6. The coordination of didactic and clinical experience
- 7. The support staff and facilities
- 8. The strengths and weaknesses of the program
- 9. Any recommendations for improving the program

It is important that you be honest and constructive. You may have recognized a problem that we do not know exists, or you may have a solution to a problem that has us stumped. Medicine is a collaborative discipline, and our goal is to make you a colleague. Your input is appreciated!

Dr. Kean, Dr. Madison, Dr. Sich, Dr. Castillo, Dr. Stapp, Dr. Bennett, Dr. Anna, and Dr. Payne

Program Year: 2025-2026

Faculty Member: Charles Kean, DPM

Evaluation Scale				
5	4	3	2	1
Excellent	Good	Adequate	Fair	Poor

Teaching ability/effectiveness:
Surgical skills/ability:
Offers variety of cases:
Offers complexity of cases:
Exhibits patience:
Willingness to let resident do surgery:
Availability to residents:
Rapport/patience with residents:
Rapport/patience with patients:
Offers encouragement:
Positive role model:
Comment on your interaction with the attending, any strengths or areas needing improvement.

Program Year: 2025-2026

Faculty Member: Terria Madison, DPM

Evaluation Scale				
5	4	3	2	1
Excellent	Good	Adequate	Fair	Poor

Teaching ability/effectiveness:
Surgical skills/ability:
Offers variety of cases:
Offers complexity of cases:
Exhibits patience:
Willingness to let resident do surgery:
Availability to residents:
Rapport/patience with residents:
Rapport/patience with patients:
Offers encouragement:
Positive role model:
Comment on your interaction with the attending, any strengths or areas needing improvement.

Program Year: 2025-2026 Faculty Member: Francis Castillo, DPM

Evaluation So	cale				
5	4	3	2	1	
Excellent	Good	Adequate	Fair	Poor	

Teaching ability/effectiveness:
Surgical skills/ability:
Offers variety of cases:
Offers complexity of cases:
Exhibits patience:
Willingness to let resident do surgery:
Availability to residents:
Rapport/patience with residents:
Rapport/patience with patients:
Offers encouragement:
Positive role model:
Comment on your interaction with the attending, any strengths or areas needing improvement.

Program Year: 2025-2026

Faculty Member: George Sich III, DPM

Evaluation S	Scale			
5	4	3	2	1
Excellent	Good	Adequate	Fair	Poor

Teaching ability/effectiveness:
Surgical skills/ability:
Offers variety of cases:
Offers complexity of cases:
Exhibits patience:
Willingness to let resident do surgery:
Availability to residents:
Rapport/patience with residents:
Rapport/patience with patients:
Offers encouragement:
Positive role model:
Comment on your interaction with the attending, any strengths or areas needing improvement.

Program Year: 2025-2026

Faculty Member: Mickey Stapp, DPM

Evaluation S	cale			
5	4	3	2	1
Excellent	Good	Adequate	Fair	Poor

Teaching ability/effectiveness:
Surgical skills/ability:
Offers variety of cases:
Offers complexity of cases:
Exhibits patience:
Willingness to let resident do surgery:
Availability to residents:
Rapport/patience with residents:
Rapport/patience with patients:
Offers encouragement:
Positive role model:
Comment on your interaction with the attending, any strengths or areas needing improvement.

Program Year: 2025-2026 Faculty Member: Trevor Payne, DPM

Teaching ability/effectiveness: ____

Evaluation S	cale			
5	4	3	2	1
Excellent	Good	Adequate	Fair	Poor

Surgical skills/ability:
Offers variety of cases:
Offers complexity of cases:
Exhibits patience:
Willingness to let resident do surgery:
Availability to residents:
Rapport/patience with residents:
Rapport/patience with patients:
Offers encouragement:
Positive role model:
Comment on your interaction with the attending, any strengths or areas needing improvement.

Program Year: 2025-2026

Faculty Member: Christopher Menke, DPM

Evaluation S	Scale			
5	4	3	2	1
Excellent	Good	Adequate	Fair	Poor

Teaching ability/effectiveness:
Surgical skills/ability:
Offers variety of cases:
Offers complexity of cases:
Exhibits patience:
Willingness to let resident do surgery:
Availability to residents:
Rapport/patience with residents:
Rapport/patience with patients:
Offers encouragement:
Positive role model:
Comment on your interaction with the attending, any strengths or areas needing improvement.

Program Year: 2025-2026
Faculty Member:, DPM
Evaluation Scale
54321ExcellentGoodAdequateFairPoor
Teaching ability/effectiveness:
Surgical skills/ability:
Offers variety of cases:
Offers complexity of cases:
Exhibits patience:
Willingness to let resident do surgery:
Availability to residents:
Rapport/patience with residents:
Rapport/patience with patients:
Offers encouragement:
Positive role model:
Comment on your interaction with the attending, any strengths or areas needing improvement.

Program Year: 2025-2026								
Faculty Member:, DPM								
	Evaluation Scale							
	5 Excellent	4 Good	3 Adequate	2 Fair	1 Poor			
Teaching ability/effectiveness:								
Surgical skills/ability:								
Offers variety of cases:								
Offers complexity of cases:								
Exhibits patience:								
Willingness to let resident do surgery:								
Availability to residents:								
Rapport/patience with residents:								
Rapport/patience with patients:								
Offers encouragement:								
Positive role model:								
Comment on your interaction with the attending, any strengths or areas needing improvement.								

Program Year: 2025-2026								
Faculty Member:, DPM								
	Evaluation Scale							
	5 Excellent	4 Good	3 Adequate	2 Fair	1 Poor			
Teaching ability/effectiveness:								
Surgical skills/ability:								
Offers variety of cases:								
Offers complexity of cases:								
Exhibits patience:								
Willingness to let resident do surgery:								
Availability to residents:								
Rapport/patience with residents:								
Rapport/patience with patients:								
Offers encouragement:								
Positive role model:								
Comment on your interaction with the attending, any strengths or areas needing improvement.								

CNVAMC Podiatric Residency End-of-Year Evaluation Form

Year: 2025-2026

Evaluation Scale								
						_		
	5 Excellent	4 Good	3 Acceptable	2 Poor	1 Unacceptable			
	Excellent	Good	Acceptable	1001	Onacceptable			
The pla	The planning and organization of the program was:							
The resources of the program to accomplish goals and objectives were:								
The director's administration was:								
The program is having a positive effect on students and residents (Circle YES or NO) Comment:								
The program is having a positive effect on patients (Circle YES or NO) Comment:								
What are the strengths of the program?								
What are the weaknesses of the program?								
What w	ould you like	to see next yea	r?					

Appendix: Transportation-Related LEAF Requests

Travel Only Request

- 1. Navigate to the Fiscal Travel Portal²⁰ in the Augusta LEAF Landing Page.
- 2. Set the **Service** dropdown to "Surgery Service."
- 3. Set the **Priority** dropdown to "Normal."
- 4. Type "Podiatric surgical resident travel to/from Morgan Medical Center" in the **Title of Request** field.
- 5. Check the box for "Travel Only Request ***NO EDUCATION FUNDS*** (C... (Use this form to request approval/funding for travel only. Do not use if requesting Education funds.)"
- 6. Press Click here to Proceed.
- 7. Type the resident's name (in the format "Last name, First name") in the **Traveler's Name** field, and select the correct suggestion.
- 8. Type "33225" in the **Office telephone** field.
- 9. Type "33650" in the Alternate Phone Number field.
- 10. Type the resident's official VA email address in the Email Address field.
- 11. Select the "Non-Supervisor" radio button for **Position Level**.
- 12. Set the **Is traveler vendorized?** dropdown to "Yes."
- 13. Select the "Yes" radio button for Does traveler have a Government Travel Card?
- 14. Select the "No" radio button for **Does traveler request travel advance?**
- 15. Select the appropriate radio button for **COVID-19 Vaccine Status**.
- 16. Type "Sich III, George" in the **Service Chief** field, and select the correct suggestion.
- 17. Type "Robinson, Andria" in the Service Chief field, and select the correct suggestion.
- 18. Set the ELT Member dropdown to "Chief of Staff (COS)."
- 19. Press Next Question.
- 20. Check the box for "Training" for Purpose/Objective.
- 21. Type the following (mutatis mutandis) in the **Provide additional detail on how this** travel benefit's VA's mission field:

"This Travel LEAF will encompass official travel for Dr. [Resident] for the month of [Month, Year] to and from Morgan Medical Center (MMC) in Madison, Georgia, to scrub in and assist in surgery with Dr. Christopher Menke, FACFAS, an Affiliated Faculty member in CNVAMC's Podiatric Medicine and Surgery Residency – Reconstructive Rearfoot and Ankle (PMSR/RRA) program. MMC has an Affiliation Agreement with CNVAMC to facilitate satisfaction of the surgical volume and diversity requirements of the Council on Podiatric Medical Education (CPME), the accrediting body for Podiatric Medicine and Surgery Residencies. Training under Dr. Menke at MMC is part of Podiatry Residents' official duties, by direction of the PMSR/RRA Director, Dr. George Sich (see attached Memo)."

- 22. Set the **Priority** dropdown to "Priority B: Mandated travel required by Service Chief."
- 23. Set the **Source of funds?** dropdown to "Local Facility."
- 24. Select the "Not applicable" radio button for **Have tuition funds been requested from annual tuition benefit?**
- 25. Select the "N/A, hotel not needed" radio button for **Is a block of hotel rooms being used** for this travel?

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²⁰ https://leaf.va.gov/VISN7/509/Travel/?a=newform

- 26. Select the "No" radio button for Is this a request for foreign travel.
- 27. Type "None" for Special Requests/Remarks (Justification for Rental Car; Special Accommodations; Specific Requests.
- 28. Press Next Question.
- 29. Select the first day of the month for **Event Start Date**.
- 30. Select the last day of the month for **Event End Date**.
- 31. Set the **Mode of Transportation** dropdown to "Government Owned Vehicle (GOV)."
- 32. Type "Not applicable" in the Arrival Airport or City field.
- 33. Type "Not applicable" in the **Departure Airport or Departure City** field.
- 34. Press Next Question.
- 35. Select the first day of the month for **Travel Start Date**.
- 36. Select the last day of the month for **Travel End Date**.
- 37. Type "30650" in the **Zip Code** field.
- 38. Type "Madison" in the City field.
- 39. Type "Georgia" in the **State** field.
- 40. Type "0" in the **Airfare** field.
- 41. Type "0" in the Mileage field.
- 42. Press Choose File and navigate to S:\VHAAUGPODIATRY\Resident Manual to select

 Charlie Norwood VA Medical Center Downtown Division to Morgan Medical Center –

 Google Maps for Upload directions from:
- 43. Press Open.
- 44. Type "0" in the **Lodging** field.
- 45. Type "0" in the **Meals** field.
- 46. Type "0" in the Hotel Taxes field.
- 47. Type "0" in the **Rental Car** field.
- 48. Type "0" in the Other (taxi, baggage fees, etc.) field.
- 49. Press Next Question.
- 50. Check the boxes for "Official email" and "GOV availability and/or MapQuest print out for POV."
- 51. Press Choose File and navigate to S:\VHAAUGPODIATRY\Resident Manual to select MFR Residency Director (Morgan Medical Center travel) 20250114 for Upload Supporting Documents Based on Options Checked Above.
- 52. Press Open.
- 53. Press Submit Request.

GOV Vehicle Request

- 1. Navigate to the Engineering Portal²¹ in the Augusta LEAF Landing Page.
- 2. Set the Service dropdown to "Surgery Service."
- 3. Set the **Priority** dropdown to "Normal."
- 4. Type "Podiatric surgical resident travel to/from Morgan Medical Center" in the **Title of Request** field.
- 5. Check the box for "GOV Vehicle Request (Employee GOV Requests)."
- 6. Press Click here to Proceed.
- 7. Check the box for "Attest to course completion" for **Training Requirements**.
- 8. Check the box for "Attest to course completion" for **Defensive Driving 2.0 (TMS#: NFED 4503953)**.
- 9. Type the resident's name (in the format "Last name, First name") in the **Individual** picking up the GOV (if other than the requester) field, and select the correct suggestion.
- 10. Press Next Question.
- 11. Select the first day of the month for **Date Departing Station**.
- 12. Type "Time will depend on scheduled start time of intended surgical procedure" in **Time Departing Station** field.
- 13. Select the last day of the month for **Date Returning to Station**.
- 14. Type "Time will depend on conclusion and post-operative requirements of intended surgical procedure" in the **Time returning to station** field.
- 15. Type "Morgan Medical Center, 1740 Lions Club Rd, Madison, GA 30650"
- 16. Check the box for "Training" for Official Travel Purpose.
- 17. Press Next Question.
- 18. Type the resident's name (in the format "Last name, First name") in the **Name of person** driving the vehicle (driver) field, and select the correct suggestion.
- 19. Type "Sich III, George" in the **Driver's Supervisor** field, and select the correct suggestion.
- 20. Press Next Question.
- 21. Select the "1" radio button for **Number of travelers including driver**.
- 22. Type "None" for Special Requirements.
- 23. Press Next Question.
- 24. Check the box for "Possesses a valid state driver's license" for **Driver's License**.
- 25. Check the box for "I will not take any unauthorized passengers in the GSA vehicle (this likely includes family members, friends, pets, etc)" for **Unauthorized passengers**.
- 26. Check the box for "I will not take the government vehicle home or to any other unauthorized locations" for **Vehicle Location**.
- 27. Press Next Question.
- 28. Press Submit Request.

²¹ Resource Request - Engineering, Charlie Norwood VAMC

Appendix: Clinical Informatics

VA clinical staff use an Electronic Medical Record (EMR) system for all charting and clinical documentation, as well as placement of orders, prescriptions, and recording of laboratory tests and imaging. The primary EMR system is the Computerized Patient Record System (CPRS), a versatile and user-friendly interface for the Veterans Health Information Systems Technology and Architecture (VistA).

Residents will be asked to complete the "CPRS Tab by Tab: A Basic Orientation" in the online VA Talent Management System (TMS) 2.0 as part of their onboarding package received from the Podiatry Coordinator, Mr. Julius Sykes (<u>julius.sykes@va.gov</u>), and will provide the Coordinator with a copy of the TMS certificate of completion, as well as National Provider Identifier (NPI) and Drug Enforcement Agency (DEA) Registration Number, if applicable.

This information allows the Surgery Service's Automatic Data Processing Application Coordinator (ADPAC), Ms. Georgia Bryant (georgia.bryant@va.gov), ext. 32621, to file a request in the Electronic Permission Access System (EPAS) to have the Office of Information and Technology create VistA accounts for the residents. It also allows the ADPAC to ensure that residents are assigned the correct keys and team designations to perform all assigned tasks in CPRS (such as prescribing controlled substances). Once residents have completed their training, the ADPAC will assist them to configure their electronic signature block and signature code in CPRS. The ADPAC is the first point of contact if a resident cannot write notes, orders, or complete a consult in CPRS.

The Office of Information and technology (OI&T or OIT) is the point of contact for problems with computer hardware (e.g., keyboard, mouse, printer), network connectivity, operating system (Windows 10 Enterprise), or communications programs (Outlook and Teams). Requests can be filed by the user directly via YourIT, ²² or by calling the IT Enterprise Service Desk for the Department of Veterans Affairs, ext. 27633 (Uptown) or 37633 (Downtown). The Enterprise Service Desk can process PIV exemptions and password resets for residents who have forgotten or lost their PIV cards.

Clinical Informatics is the point of contact for issues with the EMR system itself, such as retraction/deletion of incorrect notes or reassignment of encounters wrongly entered, or issues with the Dragon Medical One (DMO) dictation tool. Informatics can be reached via the <u>LEAF Portal</u>²³ to file a request, and maintains a <u>SharePoint site</u>²⁴ with training and information resources, including information on CPRS Booster, Brillians (SupraVistA), and the Joint Legacy Viewer (JLV), tools for enhancing user efficiency in writing notes (including dot phrases) and searching for information in patient records in VistA and Department of Defense and private sector partners' EMR systems.

Informatics provides in-person training on CPRS every other Monday after New Employee Orientation (NEO), led by CPRS Trainer Cindy White, ext. 31801. There are 18 seats available

-- https://yourn.va.gov

²² https://yourit.va.gov

²³ https://leaf.va.gov/VISN7/509/informatics/?a=newform

²⁴ https://dvagov.sharepoint.com/sites/vhaauginf/SitePages/Health-Informatics.aspx

in this comprehensive training from 8:00 AM to 4:30 PM in the Downtown Division's Computer Classroom (2B-107). In addition to covering how to use CPRS and associated medical software, this training also features guest speakers to familiarize providers with reimbursement, coding/documentation, and scheduling requirements.

The Informatics team consists of the following personnel:

Supervisor, Health Informatics	Jennifer Kriegel	Ext. 33706
Program Analyst, CAC	Steve Marble	Telework: Teams Only
Program Analyst, CAC	C. Mike Page	Ext. 27670
Program Analyst, CAC	Seng Her	Ext. 32889
CPRS Trainer	Cindy White	Ext. 31801

Appendix: Biomechanical Template

Biomechanical Template

Biomechanical exam: L (degrees) R (degrees) Knee position Tibial varum AJ DF knee extended AJ DF knee flexed STJ total ROM STJ inversion STJ eversion **RCSP NCSP** Forefoot to Rearfoot 1st ray excursion dorsally 1st ray excursion plantarly 1st MPJ ROM Loaded Unloaded Foot type

Gait Analysis: Patient is noted to have an (antalgic, propulsive, normal heel to toe, scissoring, early heel lift, steppage, spastic, waddling) gait upon ambulation.

Biomechanical Assessment:

Biomechanical Plan:

The biomechanical must tell a story and make sense. It must be related to the patient's chief complaint and treatment plan. It is a required component of every preoperative workup and every workup for custom orthotics. A biomechanical done when a patient's chief complaint is athlete's foot will not count.

Appendix: Risk Assessment

Patients scheduled for surgery must have a Clinical Risk Analysis Index (RAI-C) frailty calculation from the <u>Surgical Pause Risk Analysis Index (RAI)</u>²⁵ Power Apps US Government application, and may additionally require a Veterans Affairs Surgical Quality Improvement Program (VASQIP) risk calculation <u>VASQIP Risk Calculator</u>²⁶ in the National Surgery Office (NSO) Reporting, Resources, & Tools SharePoint. The risk assessment will be documented in an entry in the patient's CPRS record, as well as documentation that the risk scores were part of the discussion with the patient during the consent process.

VASQIP-eligible cases require the following documentation:

- An RAI-C frailty score using the <u>Surgical Pause Risk Analysis Index (RAI)</u>;
- A 30-day mortality risk assessment using the VASQIP Risk Calculator;
- An Operative Stress Score (OSS):
 - OSS 1 Very low stress
 - \circ OSS 2 Low stress
 - OSS 3 Moderate stress
 - OSS 4 High stress
 - OSS 5 Very high stress
- A 30-day mortality risk calculation from the following table:

RAI score	OSS 1	OSS 2	OSS 3	OSS 4	OSS 5
< 21	0.04%	0.09%	0.30%	0.88%	2.03%
21-29	0.22%	0.29%	0.91%	1.89%	2.83%
30-39	1.55%	1.85%	5.13%	6.98%	6.14%
> 39	10.34%	10.12%	18.74%	22.26%	7.77%

For non-VASQIP-eligible cases, RAI-C frailty scores are required for the following conditions:

- Age greater than 55 years;
- Any cancer diagnosis;
- Impaired mobility or impaired activities of daily living (ADL);
- Impaired cognition; or
- Cardiac, pulmonary, or renal comorbidities

Preoperative consultation for prehabilitation or medical optimization may be medically appropriate with other services (Geriatrics, Internal Medicine, Cardiology, Nephrology, Pulmonology, Physical Therapy, Occupational Therapy, Social Work, Palliative Care, etc.). Any such consults shall be placed before the case is scheduled.

Palliative Care should be consulted for any of the following reasons:

²⁵ https://apps.gov.powerapps.us/play/599c22b9-ae90-429c-8a7a-85a19381312e?tenantId=e95f1b23-abaf-45ee-821d-b7ab251ab3bf

²⁶ https://dvagov.sharepoint.com/sites/VHANSOVASQIP/SitePages/RiskCalculator.aspx

- History of previous Palliative Care consult;
- Advanced dementia and hip fracture;
- Stage IV cancer;
- Body Mass Index (BMI) greater than 21 kg/m²;
- VASQIP estimated mortality greater than or equal to 2.5%;
- VASQIP estimated risk of serious complications greater than or equal to 10%;
- RAI-C frailty score greater than 37; or
- If death within 12 months would not be surprising

Cases with **both** VASQIP 30-day mortality calculation less than 2.5% **and** RAI-C frailty score less than 37 can proceed as scheduled.

Cases with a VASQIP 30-day mortality calculation greater than 2.5% <u>or</u> RAI-C frailty score greater than 37 require the following:

- Multidisciplinary discussion by Operative Surgeon, Chief of Anesthesiology (or designee), Attending Critical Care Physician, and Chief of Surgery (or designee);
- Life-sustaining treatment (LST) note in CPRS;
- Decision about need for Palliative Care consultation;
- Documentation in CPRS of discussion by anesthesiologist or surgeon; and
- Placement of any prehabilitation or medical optimization consults indicated.

Appendix: Posting Surgery Cases in VistA

Residents will post planned surgeries in the Veterans Health Information Systems Technology and Architecture (VistA) system as soon as the patient has agreed to proceed with surgery. VistA can be accessed from the "VA_Shortcuts" desktop (the gold star), and uses either the Access and Verify codes initially provided when the resident in-processes with the Surgery Service Automatic Data Processing Accounts Coordinator (ADPAC) or the resident's VA-issued Personal Identification Verification (PIV) card.

VistA is a DOS-like system based around text menus and commands; it does not use the mouse, and inputs are context-dependent. Care should be taken to read the menu prompts before typing, as the system may be unfamiliar to new users. Many prompts have a predetermined response, followed by "//"; pressing [4 Enter] will confirm this response, but a different, manually entered response may be more appropriate.

When entering commands into VistA, typing a caret symbol, "^" (1 Shift + 6), will abort a command or escape to a previous menu.

Initial Posting

Once logged in to VistA, the following steps can be followed to post a surgical case:

- 1. Type 1+4 Enter to select "Surgery Pkg Menu ..."
- 2. Type 1+4 Enter to select "Surgery Menu ..."
- 3. Press Le Enter to bypass the CPT trademark notice.
- 4. Type R+4 Enter to select "Request Operations ..."
- 5. Type R + 4 Enter to select "Make Operations Requests."
- 6. Specify the Patient, 27 then press 4 Enter.
- 7. Specify the Date of Surgery, 28 then press 4 Enter.
- 8. Specify the Primary Surgeon, then press 4 Enter.
- 9. Specify the Attending Surgeon, then press & Enter.
- 10. Type POD + & Enter to specify Podiatry as the Surgical Specialty.
- 11. Specify the Principal Operative Procedure, using no abbreviations, then press 4 Enter.
- 12. Specify the Principal Preoperative Diagnosis, using no abbreviations, then press 4 Enter.
- 13. Specify the Laterality of Procedure (i.e., Left, Right, or Bilateral), then press 4 Enter.
- 14. Type 1+4 Enter to select "Same Day (OUTPT)" or 2+4 Enter to select "Hospitalized (INPT)" as the Hospital Admission Status.
- 15. Specify the Planned Principal Procedure Code, using a CPT code, then press & Enter.

²⁷ VistA can search for patients by full name or by the first initial of the last name plus the last four digits of the Social Security Number. Full names are entered as "Doe,John," last name first, separated from the first and middle names by a comma with no space. If more than one person meets the criteria provided, all potential matches will be displayed in a numbered list, and the correct person can be selected by typing his or her number.

²⁸ VistA accepts dates in multiple formats, e.g., "Sep 22, 2024," "September 22," "09/22," "092224." If the year is not specified, VistA assumes that the date is in the future and selects the present calendar year or the next year.

- 16. Select the appropriate Modifier, then press 4 Enter.
- 17. Press & Enter if the Principal Preoperative Diagnosis shown is correct.
- 18. Press & Enter if the Attending Surgeon shown is correct.
- 19. Type N for "No" or Y for "Yes" for "Requested Blood Components," then press & Enter.
- 20. Press Lenter if the Planned Principal Procedure Code/CPT shown is correct.
- 21. Press Finter to bypass "Select Other Procedure," or type a CPT code plus Finter to add another procedure to the case.
- 22. Press 4 Enter if the Estimated Case Length is correct, or type the correct value (in "HOURS:MINUTES" format) then press 4 Enter.
- 23. Press Le Enter to bypass "Brief Clinical History."
- 24. Press Lenter to bypass "Request Blood Availability" if no blood is requested.
- 25. Press & Enter if the Principal Preoperative Diagnosis shown is correct.
- 26. Press Le Enter if the Principal Pre-op ICD Diagnosis Code is correct.
- 27. Press & Enter to bypass "Palliation."
- 28. Type N + 4 Enter for "No" or Y + 4 Enter for "Yes" with respect to "Pre-Admission Testing Complete," then press 4 Enter.
- 29. Specify Case Schedule Type (i.e., Elective, Urgent, or Emergency), then press & Enter.
- 30. Specify the senior resident on service as First Assistant, then press 4 Enter.
- 31. Specify the junior resident on service as Second Assistant, then press & Enter.
- 32. Press 4 Enter if the Attending Surgeon shown is correct.
- 33. Type Outpatient + 4 Enter to specify the basis of Planned Post op Care.
- 34. Specify Case Schedule Order (i.e., 1, 2, 3, or 4), then press 4 Enter.
- 35. Press & Enter for "Prone" or type S+& Enter for "Supine" for "Select Surgery Position."
- 36. Specify the Requested Anesthesia Technique (i.e., MAC or General), then press 4 Enter.
- 37. Type N + 4 Enter to decline to Request Frozen Section Tests.
- 38. Type N + 4 Enter for "No" or Y + 4 Enter for "Yes" with respect to Requested Preoperative X-rays, depending on whether C-arm X-rays are desired prior to incision.
- 39. Type N + 4 Enter for "No" or Y + 4 Enter for "Yes" with respect to Intraoperative X-rays, depending on whether C-arm X-rays are desired during the procedure.
- 40. Type N + 4 Enter to decline to Request Medical Media.
- 41. Specify "Clean" or "Contaminated" for Preoperative Infection, then press & Enter.
- 42. Press La Enter to bypass "Select Referring Physician."
- 43. Specify suture, dressing, or splint materials for "General Comments," then press Num Lock + E to save, then press & Enter.
- 44. Specify hardware or power instruments for "SPD Comments," then press Num Lock + E to save, then press & Enter.
- 45. Review the previously entered information, pressing | Enter to cycle through each screen if the information shown is correct.
- 46. Type N for "No" or Y for "Yes" for "Service Connected," then press & Enter.
- 47. Type N for "No" or Y for "Yes" for "Agent Orange Connected," then press & Enter.
- 48. Type N for "No" or Y for "Yes" for "Combat Trauma Connected," then press & Enter.

Subsequent Editing

The following steps can be followed to edit a posting:

- 1. Type 1+4 Enter to select "Surgery Pkg Menu ..."
- 2. Type 1+4 Enter to select "Surgery Menu ..."
- 3. Press & Enter to bypass the CPT trademark notice.
- 4. Type D+4 Enter to select "Delete or Update Operation Requests."
- 5. Specify the Patient, then press 4 Enter.
- 6. Type 2+4 Enter to select "Update Request Information."
- 7. Press [4] Enter to bypass the "How long is this procedure?" prompt, or type the correct value (in "HOURS:MINUTES" format), then press [4] Enter.
- 8. Type the number of the item to be corrected and then press defenter in the three "**

 UPDATE REQUEST **" screens to select that Screen Server Function, or press defenter to move to the next screen.

If editing the "PRINCIPAL PROCEDURE" field on "PAGE 1 OF 3,"

- 9. Type 1+4 Enter for "PRINCIPAL PROCEDURE."
- 10. Type the first word of the current entry plus ... and then press & Enter to select the entire entry for replacement.
- 11. Type the new entry, then press & Enter.

If editing the "SPD COMMENTS" field on "PAGE 3 OF 3,"

- 12. Type 8+4 Enter for "SPD COMMENTS."
- 13. Type Y for "Yes" to answer "Edit?"
- 14. Type whatever edited text is appropriate, then press Num Lock + E to save, then press Inter.

After editing all the desired fields,

15. Type N for "No" or Y for "Yes" with respect to "Treatment related to Service Connected condition (Y/N)."

Appendix: Pre-Anesthesia Patient Evaluation SOP²⁹

<u>PURPOSE:</u> To outline an approach to the preanesthesia evaluation of patients presenting for scheduled or emergency surgical procedures. This is only intended to provide a framework upon which a detailed evaluation shall be developed. The Chief of Anesthesiology and the Medical Director of the Presurgical Clinic (PSC) have the ultimate responsibility for ensuring these standards of preoperative patient preparation are met.

- 1. The preanesthesia evaluation is defined as the process of clinical assessment that precedes the delivery of anesthesia for surgical or nonsurgical procedures. The purpose of this assessment is multifold: to risk stratify and assess the suitability of the patient to undergo the planned procedure; to identify possible perioperative complications; and to aid in the development of a thorough anesthetic plan of care. The preanesthesia evaluation is conducted by a member of the Anesthesia Care Team (MD/DO, CRNA, NP, PA). The majority of evaluations will be performed by the Nurse Practitioners in the PSC.
- 2. The preanesthesia evaluation should take place within 30 days of the planned surgery/procedure. The timing of the evaluation should ideally allow for any additional testing or work-up that is identified at the time of the evaluation to be completed prior to the schedule surgery date. Surgery should always be deferred until the patient's physical status has been optimized.
- 3. **Emergency procedures.** It is understood that the standard procedures for preanesthetic evaluation may be altered in the event of emergency situations in which delay of surgery would represent a threat to life, limb, or function.
- 4. **Scheduling.** The operative service is responsible for scheduling the preanesthesia evaluation appointment.
- 5. The preanesthesia evaluation may be conducted in person, by telephone, via VA Video Connect (VVC), or by chart review.
- 6. At a minimum, the preanesthesia evaluation should include: a pertinent medical and surgical history; a review of relevant laboratory and study results; physical exam to include auscultation of heart and lungs and airway exam; and an anesthetic plan. If the evaluation is done via telephone, VVC or chart review, the Anesthesia Care team will document the physical exam findings on the day of the procedure.

²⁹ This appendix is quoted from the Charlie Norwood VAMC Anesthesiology Section Standard Operating Procedure

⁻ Preanesthesia Patient Evaluation, March 1, 2023.

7. **Testing**. In general, tests, studies, or consultations should only be ordered when clinically indicated. The following is intended as a guideline and may be deviated from as medically necessary.

<i>ECG</i> Surgery Grade*			
ASA Grade	Minor	Intermediate	Major
ASA 1	Not routine	Not routine	Consider for age over 50 if no ECG in last
ASA I	Not fourme	Not fourthe	
			12 months
		Consider for CV,	
ASA 2	Not routine	renal, or DM	Yes
		comorbidities	
ASA 3/4	Consider if no ECG in last 12 months	Yes	Yes

^{*}Minor – excision of skin lesions, cataracts, etc. Intermediate – tonsillectomy, knee arthroscopy, laparoscopic cholecystectomy, etc. Major – bowel resection, vascular procedure, total joint replacement, etc.

BMP* Surgery Grade			
ASA Grade	Minor	Intermediate	Major
ASA 1	Not routine	Not routine	Consider if risk of electrolyte disturbance or AKI
		Consider if risk of	
ASA 2	Not routine	electrolyte disturbance or AKI	Yes
	Consider if risk of		
ASA 3/4	electrolyte disturbance or AKI	Yes	Yes
CBC* Surgery Grade			
ASA Grade	Minor	Intermediate	Major
ASA 1	Not routine	Not routine	Yes
ASA 2	Not routine	Not routine	Yes
ASA 3/4	Not routine	Yes	Yes

^{*}May be indicated for any surgery if history of significant anemia or thrombocytopenia.

Coagulation Studies

- Per surgeon
- History or coagulopathy or liver disease

Type & Screen/Type & Cross for Blood Products

• Per surgeon and following the Blood Ordering Guidelines Memorandum dated 1/13/2021

• The PSC team should ensure that appropriate blood products are ordered and should notify the surgical team if they are not

CXR

• Not indicated unless concern for acute pulmonary process (e.g., pneumonia, pneumothorax)

PFT/ABG

• Not indicated unless history of significant pulmonary disease and concern for post-operative ventilator dependence

Echocardiogram/MPI

- Considered on a case-by-case basis in patients with concern for depressed cardiac function or cardiac ischemia.
- In patients with a history of CAD treated by PCI or CABG, further cardiac testing is rarely indicated if they are asymptomatic and have good exercise tolerance (> 4 METS).

Pregnancy Testing

- A negative pregnancy test within 72 hours of surgery should be documented in the medical record for any female patient of child-bearing age. This can be either qualitative or quantitative. Home test results are not acceptable.
- A patient may refuse the test and must then sign a waiver stating that they understand the risks of doing so.
- 8. **Consultations.** The surgical service should request appropriate preoperative consults at the time that the decision for surgery is made. Ideally, the results of these consultations should be available at the time of the preanesthesia evaluation. If further consults are deemed necessary, they will be ordered by the anesthesia team. In all cases, surgery will be deferred until the results of all consultations are available for review by the surgical and anesthesia teams.
- 9. **Consent.** Consent for anesthesia is included as part of the surgical consent in the VA system. As such, a separate consent for anesthesia is not required unless a distinct anesthesia procedure is planned that is not part of the operative anesthetic plan, such as a nerve block for postoperative pain control. In these cases, a separate written consent will be obtained by the Anesthesia Care Team prior to performance of the procedure.

OR Checklist

1. Anesthesia.

- a. Speak with Anesthesia about what anesthesia the patient will receive (MAC, IV sedation, general (ET/LMA), spinal, regional (popliteal/saphenous/sciatic), local ankle/foot blocks.
- 2. Draw up local determine if epinephrine needed or plain.
 - a. Usually, (2) 10ccs of 1:1 mix of 1%/2% lidocaine and 0.25/0.5% bupivacaine.
- 3. Tourniquet decide between ankle, calf, thigh, or no tourniquet.
 - a. Set desired pressure.
 - i. 230-250mmHg (or) 100mmHg over systolic # \rightarrow ankle (max 250mmHg)
 - ii. Usually 250-300mmHg \rightarrow thigh (max 300mmHg)
 - b. Most of the time use an 18"-24" ankle tourniquet
 - i. If calcifications seen on x-rays foot images, consider a thigh tourniquet.
 - c. Apply a 10-10 or 10-20 plastic drape over the tourniquet.
- 4. Hang X-ray printouts.
- 5. Bumps.
 - a. If patient's leg and foot is not in the desired position, use a jelly bump or rolled towel/blanket (secured with tape or Koban). Tape the bump to the bed.
- 6. Lights preposition the lights and determine intensity.
- 7. Gloves and Gowns
- 8. Draping ³/₄ sheet, stockinette, lower extremity drape (long end towards the head)...
 - a. Post-scrubbing in : Dr. Kean, Dr. Madison and Dr. Castillo prefer a blue towel & towel clamp; Dr. Sich prefers the stockinette.
- 9. Sutures & needle types (SH & RB1 taper) (PS-2 reverse cutting)
 - a. Capsuloraphy = 2-0 or 3-0 polyester (Ethibond).
 - b. Deep structures/periosteal/capsular structures = 2-0 or 3-0 Vicryl
 - c. Subcutaneous tissue = deeper 2-0/3-0, more superficial 3-0/4-0 Vicryl.
 - d. Tendons = 2-0 or 3-0 Vicryl, 4-0 Monocryl, or polyester depending on situation.
 - e. Skin = $2-0 \rightarrow 4-0$ Nylon; $2-0 \rightarrow 4-0$ Prolene; 4-0 or 5-0 PDS for running subQ.
- 10. Special Equipment
 - a. Hardware ordered : _____
 - b. Specific tools (blades, saw blade size, burr, Pulsevac...)
 - c. Vancomycin powder, Irrisept, 3 liter NSS with cysto tubing...
 - d. For specimen cups, discuss with OR staff about specimens for histology/permanent (formalin) and microbiology (absolutely NO formalin!!!)
- 11. Placement of C-arm
- 12. Dressings
 - a. Xeroform, betadine, kerlix, coban, tape..
 - b. Posterior splint / AO splint
- 13. Final Room Check

Appendix: Different Types of Radiographic Imaging and Purposes

X—RAYS:

Purpose:

- Assess bone for injuries or conditions such as fractures, infection, arthritis, bone spurs, foreign bodies and tumors.
- Always get WEIGHTBEARING to better assess fractures/joints/surgeries
- Concern for bipartite sesamoid vs fracture or LisFranc injury → get WB CONTRALTERAL films
- Gives 2D information on site of bone tumors, characteristics of margin and edges, matrix mineralization, cortical involvement, and periosteal reaction.

	Nonaggressive	Aggressive
Pattern of bone destruction	Geographic	Nongeographic (moth eaten/permeative)
Zone of transition	Narrow	Wide
Periosteal reaction	Smooth, solid	Irregular, interrupted, complex (Codman's triangle/Sunray speculation)
Cortical destruction	Absent	May be present
Soft tissue/Joint involvement	Absent	May be present

Terms:

- Sclerotic (white, dense) vs Lytic (dark)
- Erosion (infection vs arthritis/gout)

How to describe a fracture:

"OLD ACIDS"

- Open or Closed
- Location: long Bones ("physis", proximal, distal), Irregular Bones (proximal, distal, medial, lateral, superior, inferior)
- ► Degree: complete vs incomplete
- ► Articular Involvement: intraarticular vs extraarticular
- ► Complete: transverse, complete, spiral, or comminuted
- ► Incomplete: bowing, buckle, Greenstick
- Deformity: displaced, angulated, rotated, or shortened
- Dislocation
- ► Special: Salter-Harris, avulsion, osteoporotic fracture, pathologic fracture



Purpose:

- Superior depiction of skeletal anatomy, especially articular anatomy such as STJ

- Acute skeletal trauma or traumatic arthritis (can evaluated fracture pieces not seen on XR due to displacement)
- Osseous coalitions (abnormal union between two bones) and infections (get CT scans to evaluate for osteomyelitis or gas infections if patient has hardware or cardiac implants)
- Planning conservative or surgical treatment
- Neoplasms: most use MRI to diagnose bone tumors

Terms:

- Hypodensity (less dense) → If an abnormality is less dense/black/grey than the reference structure
 - o Air, fat, areas of tumor ischemia
- Hyperdensity (more dense) → If an abnormality is bright/white
 - o Blood, calcification, and IV contrast

ULTRASOUND:

Purpose:

- Detect a tear (tendons are best imaged under tension), tenosynovitis or tendon sheath effusion
- Evaluate ligaments and capsules (plantar fascia, lateral collateral ligaments, deltoid ligament)
- Effusions and synovial tissue are imaged with the joint relaxed
- Muscles are imaged during both passive stretching and resisted active contraction to observe muscle fibre recruitment

Hyperchoic: white (brighter), reflects majority of wave

- Bone, calcifications
- Tendon (appears striated)
- Fascia (appears non-striated)
- Ligament
- Air

Hypoechoic: gray (darker), reflects some of wave

- Muscle (striated)
- Nerve ("honey-combed")
- Fat (with streaks of hyperechoic lines)
- Articular cartilage

Anachoic: black, reflects none of the wave

- Vessels
- Fluid

Terms:

- Homogenous (uniform echo pattern)
- Heterogeneous (irregular echo pattern)
 - o i.e. Achilles tendon

MRI:

Purpose:

- Diagnose and investigate conditions that affect soft tissue, such as organs and muscles, which don't show up well on X-rays.
- Best tool for local staging of bone tumors. It is used to depict bone marrow and soft tissue involvement. Standard MRI helps to evaluate the structural changes in bones and extent of the disease and the morphology of the tumor. It also aids in differentiating benign from malignant etiology.

T1 images → Fat is bright (used for anatomy)

- Short TE (echo time) & TR (repetition time)
- T1 weighted (contrast)
- Bone is white

T2 images → Fat & water are bright (used for pathology)

- Long TE & TR
- Bone is dark

STIR images → Only water bright

- Water is bright
- Fat-suppression technique
- Works well around metallic implants
- Should NOT be used with contrast

Contrast: results in increased enhancement

- Not necessary for identifying soft tissue masses; however, it can be helpful in differentiating between various characteristics of suspected lesions
 - o Homogenous contrast enhancement → Highly specific for benign masses
 - Heterogeneous contrast enhancement → Moderately specific for malignancies
- Gadolinium contrast injection is used in MRI scans to improve the diagnostic accuracy of the skin. Adding contrast to the images enhances the visibility of inflammation, tumors, blood vessels and the blood supply of certain organs
 - o Contraindications:
 - Previous anaphylactic/allergic reaction
 - Chronic kidney disease (concern for contrast-induced nephropathy)
 - Pregnancy

Terms:

- Hypointense: abnormality is dark

- Isointense: abnormality is similar to a reference structure
- Hyperintense: abnormality is brighter

BONE SCANS:

Purpose:

- Used to differentiate hypertropic versus atrophic non-unions:
 - o Positive → hypertrophic or elephant foot type
 - Negative → atrophic (avascular)
- Can help identify stress fractures.
- Has sensitivity for assessing bony changes & a good screening tool for primary lesions and distant bony metastasis.

Tech-99:

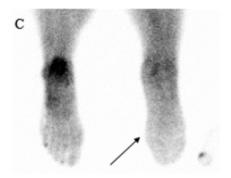
- Rapid osteoblastic mediated chemical absorption on the surface of hydroxy appetite
- Uptake occurs with any type of bone growth or bone turnover
- Most common bone scan (sensitive, but not specific)
- 3-phase diagnostic study:
 - (a) 1st phase (3 sec): dynamic or blood flow phase;



(b) 2nd phase (3 min): blood pool phase or tissue phase



(c) 3rd phase (3 hours): delayed imaging phase (static) or bone imaging



(d) 4th phase (> 24 hours): delated phase, poor circulation (PVD patients)

Ceretec:

- Tc99-labelled WBC's
- Increased specificity for infectious processes
 - o Positive:
 - Acute Osteomyelitis
 - o Negative:
 - Inactive Chronic Osteomyelitis
 - Acute Cellulitis
 - Charcot Joint

Indium 111:

- Oxine labeled white blood cells
- Binds to the cytoplasmic component of WBC cell membrane
- Dependent on chemotaxis of leukocytes
- ½ life of approximately 67 hours

Gallium – 67 citrate:

- Diagnostic tracer used for neoplasms (lymphoma)
- Inflammatory disorders
- Less dependent on blood flow
- Less commonly used
- 3 primary mechanisms of localization
 - Leukocyte localization
 - o Lactoferrin and transferrin binding & siderophores of bacteria
 - o Bacterial uptake by phagocytes

	Acute Osteomyelitis	Inactive Chronic Osteomyelitis	Acute Cellulitis	Charcot Joint
Tc-99m Scan 3-4 hrs	Phase I + Phase II ++ Phase III +++	Phase I +/- Phase II + Phase III +++	Phase I +++ Phase II ++ Phase III +	Phase I +/- Phase III +/- Phase IV ++/+++
Ga-67 Scan 24-48 hrs	Positive "focal" uptake	Negative	Positive "diffuse" uptake	Negative
Indium Scan 24 hrs	Positive	Negative "Persists for longer periods of time	Positive	Negative
Ceretec Scan "WBC Tc-99m" 6-7 hrs	Positive	Negative	Negative	Negative

Technetium 99m (99mTc) sulfur colloid:

- Useful for diagnosing osteomyelitis involving altered marrow distribution
- ~90% accurate
- Sulfacolloid (+), Indium (+) → Bone marrow inflammation, NO osteo
- Sulfacolloid (-), Indium (+) → Osteomyelitis

PECTCT/PETMRI:

Purpose:

- Provides a noninvasive method to assess the aggressiveness of a tumor. It's a one-stop solution for staging the tumor and to rule out distant bony and soft tissue metastasis.

Appendix: Penalties for Stated Offenses Please refer to the Table of Example of Offenses and Penalties³⁰ in the Podiatry S: drive.³¹

Excerpted from Appendix A. Title 5 Table of Examples of Offenses and Penalties, in Part I of VA Handbook 5021/15, "Employee/Management Relations."
 S:\VHAAUGPODIATRY\Resident Manual\RESIDENT MANUAL AND ASSESSMENTS

Appendix: EEO

Please refer to the Secretary of Veterans Affairs' <u>Equal Employment Opportunity; Inclusion, Diversity, Equity and Access; No FEAR; and Whistleblower Rights and Protection Policy Statement</u> in the <u>Podiatry S: drive.</u>³²

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³² S:\VHAAUGPODIATRY\Resident Manual\RESIDENT MANUAL AND ASSESSMENTS